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ANY AIR FORCES HISTORICAL STUDIES: NO. 48

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PREFLICHT TRAINING IN THE AAF, 1939-1944

AF Historical Office Headquarters, Army Air Forces November 1946

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FOREWORD

This account of preflight training was prepared in the Historical Section of the AF Training Cormand Headquarters. It is based upon an earlier study by Capt. Norman H. Caldwell, which covers the period from 1 January 1939 to 30 June 1944. The present work, written by <u>Capt. Thomas H. Greer</u>, extends the period of the study to 31 December 1944.

The history contains discussions of the general development of the preflight program, curricular changes, instructors and teaching methods, and students. It deals both with the academic phases of preflight and with military and physical training. In this connection, there is pertinent information on the academic view versus the military view. Several documents providing elaboration on topics treated briefly in the narrative have been attached as an appendix to the No. 1 copy of this study, AAF Historical Studies: No. 48, on file in the AAF Historical Cffice.

Ecaders familiar with the subject matter are invited to contribute additional facts, interpretations, and suggestions. For this purpose, perforated sheets have been placed at the back of the study.

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Proflight Training in the AAF, 1939-1944

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Chapter I

GENERAL DEVELOPMENT OF THE PROGRAM

The realization of the need for "preflight" training goes back to experience in the first World War when the American training program, based upon that used by the Canadians, included an eight-week course in "ground schools" before cadets were sent to "flying schools." These ground schools were established at institutions of higher learning in convenient locations throughout the country.¹ In the postwar period, however, the Army Air Corps relied chiefly upon high educational requirements to insure a sound background for aviation cadets, military indoctrination being given at the flying schools.

Origin of the Preflight Idea

The expansion of pilot training and the lowering of educational requirements for flying recruits during World War II made it desirable to institute some form of preflight instruction in order to assure a common level of academic background and to give newly recruited cadets the fundamentals of military discipline.² The man who took the lead

^{2.} Maj. Gen. B. K. Yount', "Euilding the AAF: Part I, Pre-Flight Toughens 'En," in <u>Aviation</u>, Aug. 1943, p. 124.



^{1.} Col. Edgar S. Gorrell, <u>The Measure of America's World War Aero-</u> <u>nautical Effort</u>, p. 16. See also Maj. Charles W. Bowman, "Outline of Heavier-than-Air Training," pp. 12, 14, prepared at ACTC, 1 June 1937, in AFTEC Historical Sec. files.

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in advocating the preflight schools was Brig. Gen. Walter R. Meaver. General Weaver's ideas were undoubtedly based upon the system then being used by the Canadians, under which trainees were sent to "manning depots" immediately after recruitment for inoculations, the issue of uniforms and equipment, and lectures on sanitation, hygiene, and other basic subjects. The remainder of the time was devoted to intensive physical training and drill. This program covered a period of from two to four weeks, after which trainees were sent to "initial training schools" for a four-week course in Mathematics, Armament, Hygiene and Sanitation, Link Training, Drill, and Physical Training. There is evidence that higher headquarters were not easily convinced of the desirability of the Canadian plan, partly because the establishment of some system of preliminary training, then under consideration for the civilian elementary flying schools, would supplant the need for that plan.³ On 8 November 1940 the Chief of the Air Corps announced the adoption of a plan for a four-week preflight program to be set up in the civilian schools, but this was abandoned a month later in favor of military reception centers. Such a reception center for flying cadets was to be established in each training center area,4

Such, in brief, is the story of the birth of the preflight program. General Weaver, at least, had a very clear conception of the aims of

4. EFTC History, 1 Jan. 1939-7 Dec. 1941, vol. II, p. 318.

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^{3.} Memo for Gen. H. H. Arnold by Maj. R. N. Webster, 12 Aug. 1940, in AFTEC Central files; interview with Maj. Gen. Walter R. Weaver (Retired) by Capt. Anson Beard, New York, N. Y., 14-15 Dec. 1943, in History of Eastern Flying Training Command, 7 Doc. 1941-1 Jan. 1943, vol. VI, app. [cited as EFTC History].

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such a program. In his view, cadets, after preflight training, would arrive at primary schools, not only with proper equipment and inoculations but also with a thorough indoctrination in ground training and a well-rounded academic background. Finally, they would have received the degree of physical conditioning and toughening requisite for the difficult period of flying training ahead.⁵

Establishment of Preflight Schools

On 21 February 1941 authorization was given for the establishment of three "replacement training centers," to be located at Maxwell Field, Ala., Kelly Field, Texas, and Moffett Field, Calif.⁶ After the necessary construction work, preflight training started at Maxwell Field on 6 September 1941. At Kelly Field classes began on 21 November 1941, but the preflight activity there was moved to the adjacent, newly created San Antonio Aviation Cadet Center (SAACC) on 4 July 1942. Plans to establish a replacement training center at Moffett Field wore canceled in favor of a site near Santa Ana, Calif. Preflight training at Santa Ana was started soon after 23 February 1942. The official designation "Freflight School" was authorized on 30 April 1942, when the term "replacement training center" was dropped.⁷

^{5.} Interview with Maj. Cen. Walter R. Weaver (Retired) by Capt. Anson Beard, New York, N. Y., 14-15 Dec. 1943, in <u>ibid.</u>, 7 Dec. 1941-1 Jan. 1943, vol. VI, app.

^{6.} AG 320.2 (1-16-41) M (Ret.) M-C, 21 Feb. 1941 (Doc. 1). The documents referred to in parentheses in this study will be found attached to the No. 1 copy of AAF Historical Studies: No. 48, which is on file in the AAF Historical Office.

^{7.} History of Maxwell Field, 1 Jan. 1939-7 Dec. 1941, p. 263; Hq. SAACC to CG, GCTC, 7 July 1942, in CFTC Central files, 323.3; History of SAACC, 4 July 1942-1 March 1944, p. 60; WCTC History, 7 Dec. 1941-31 Dec. 1942, vol. II, pp. 259-60; AG 320.2 (3-24-42) MR-M-AF, 30 April 1942; History of SAAAB, activation-31 Dec. 1942, p. 122.

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Although it was intended at first to give the same preflight training to pilot and nonpilot aircrew candidates, a later decision caused the establishment of separate schools. At the Gulf Coast Training Center only pilot candidates were assigned to the preflight school at Kelly Field (later at SAACC). A separate school for bombardiers and navigators was activated at Ellington Field, Texas, on 20 September 1941. The Southeast Training Center likewise differentiated training by establishing an independent bombardier-navigator preflight school at Maxwell Field on 18 May 1942. This organization was moved to Selman Field, La., on 14 August 1942. The West Coast Training Center set up separate schools at the Santa Ana Army Air Base on 15 June 1942.

Proposal to Abolish Preflight

The peak of development of the preflight schools was reached in the summer of 1943. The college training program (pre-preflight) reached its height at about the same time. It appeared to some observers in Headquarters, AAF that college training obviated the need for preflight schools, and the question of discontinuing them was put squarely before the Commanding General of the Flying Training Command on 29 May 1943.⁹ The merits of the preflight schools and the reciprocal relations of preflight and college training were set forth by Maj. Gen. Barton K. Yount in his reply, dated 4 September 1943. The points emphasized

^{8.} History of the AAFFS (B-N), Ellington Field, Texas, 30 Sep. 1941l March 1944, pp. 1-2; History of Selman Field, Monroe, La., 15 June-31 Dec. 1942, pp. 1-3; NCTC History, 7 Dec. 1941-31 Dec. 1942, vol. II, p. 283.

^{9.} Hq. AFFTC, Stat. Div., Daily Diary, 7 June 1943, 29 June 1943, 5 Oct. 1943; T.X., CG, AAF to CG, AFFTC, 29 May 1943, in AFTEC 353, College Training.

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were the preparatory and supplementary character of the college training program, the inadequacy of the staffs and equipment of the colleges to do the work accomplished by the preflight schools, and the difficulty of obtaining standardization among so many college training detachments.¹⁰ The upshot of such considerations was the decision to discontinue the college training program and to consolidate preflight training in an expanded 10-week program.¹¹

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Reorganization of Training

During 1944 the trend in numbers of trainces was downward, and the organization of training was adapted to fit the trend. In April 1944 Training Command Headquarters directed that pilot and bombardier-navigator schools be combined; shortly thereafter a unified curriculum was issued for all preflight students. The school for bombardiers and navigators at Ellington Field was accordingly absorbed by the preflight school at the San Antonio Aviation Cadet Center, and the pilot and bombardier-navigator organizations at the Santa Ana Army Air Base were combined. The new preflight schools offered identical courses to all aircrew candidates. Each school was divided into a "General Freflight" section covering the first five weeks of training and an "Advanced Preflight" section covering the second five weeks.¹² The principal advantages resulting from consolidation of the preflight schools were

- 10. Hq. AFTRC to CG, AAF, 4 Sep. 1943, in AFTRC 353, Preflight (Doc. 2, this study).
- 11. TC Memo No. 50-23-1, 23 May 1944 (Doc. 9, this study).
- 12. TC Menos Nos. 35-17, 14 April 1944; 50-23-1, 23 May 1944 (Doc. 9, this study); and 50-27-1, 12 May 1944.

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administrative economy, uniform indoctrination of all aircrew members, and greater flexibility in assignment procedure. After the combination, students were not assigned finally as pilots, bombardiers, or navigators until the latter part of the preflight course.

The culmination of the above steps was a union of the consolidated schools themselves. This occurred in the autumn of 1944. Early in October it was learned that no further aircrew trainees would be entered into the preflight schools at Santa Ana and Maxwell fields and that all preflight training would in the future be provided at the AAF Preflight School at San Antonio Aviation Cadet Center. Selected personnel from the training departments of the inactivated schools were transferred to San Antonio.¹³

13. NFTC History, 1 Sep.-31 Oct. 1944, vol. I, p. 182; EFTC History, 1 Sep.-31 Oct. 1944, vol. I, p. 73.

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At the time the decision was made to establish the "replacement training centers" there seem to have been no definite ideas concerning an instructional program. Mention was made, however, of instruction in "physical training, military training, supervised athletics and the complete processing of assigned students."¹ A later letter refers to such "additional instruction and training as may be practicable during the period allotted (4 weeks) that will serve to further qualify trainees for instruction as pilots, bombardiers or navigators."²

Initial Proposals and Programs

In response to a request from the Chief of the Air Corps, the Southeast Air Corps Training Center submitted a proposed curriculum on 27 June 1941.³ As finally approved the program called for the following hours of training:⁴

Reception and Processing (including six hours of tests)

30

- 1. OCAC to CO's, SETC, GCTC, and NCTC, 1 Oct. 1940, in AFTRC Historical Sec. files.
- 2. OCAC to CO's, SETC, GCTC, and LCTC, 2 Oct. 1940 (Doc. 5, this study), in <u>ibid</u>.
- 3. Hq. SETC to OCAC, 27 June 1941, in ibid.
- 4. Program of Instruction, sent to SITC by OCAC, 2 Sep. 1941 (Doc. 6, this study), in <u>ibid</u>.

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Academic Preparation		
Military Law	11	
Citizenship	2	
Mathematics	20	
Military Hygiene and First Aid	5	
Chemical Marfare Defense	2	
Current Events	2	
Administrative Indoctrination	5	
Customs and Courtesies of the Service		
Squadron Administration and Command		
Organization Lectures	8	
Basic Military Indoctrination		
Manual of Pistol	6	
Interior Guard Duty	4	
Infantry Drill	20	
Ceremonies and Inspections	~6	
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Physical Training	32	
TOTAL	163	

While the above program of instruction was being drawn up, consideration was being given to the establishment of a longer period of preflight training. At a conference in August 1941 attended by the senior generals of the Army Air Forces, the question was raised as to whether the program at the cadet replacement training centers should not be increased from five to 10 weeks. The commanders of the three training centers agreed that such an extension would be advantageous. The chief difficulty at the moment was in the shortage of housing space, though it was suggested that tents might be used to alleviate this shortage. Considerations for increasing the length of time in preflight training were based upon the desire to put more emphasis upon the military indoctrination of trainces.⁵ This proposal was eventually refused,

5. R&R, Chief, T&O Div., OCAC, to Chief, Training Sec., T&O Div., 28 Aug. 1941, in AAG 352.11H, Courses of Instruction; Hq. SETC to OCAC, 26 Aug. 1941, in AFTRC Historical Sec. files.

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however, because it was felt that there had been inadequate opportunity to test the results of the four-week program and also because a number of military personnel believed a longer program would interfere with the progress of training in the event of mobilization for war.

General Weaver continued to recommend the longer period of training, submitting a program of instruction for such a course. His proposal had two objectives: (1) the preparation of aviation cadets physically and mentally for future intensive training, and (2) the indoctrination of cadets in the duties of junior officers. To a considerable extent this program represented the ideas of the "military school" as to the content and scope of preflight training; its subject matter including processing, academic training, and military indoctrination, and the course extended over a period of 10 weeks. The allotment of hours was as follows:⁶

> Easic and Military Indoctrination 188 (including eight hours of processing)

General Academic Freparation1/4Easic Duties of Junior Officers39

In the meantime the preflight schools at Maxwell and Kelly fields had begun to function. Just how closely the program of instruction as approved by the Chief of the Air Corps was being followed is not clear, but at the end of 1941 the 10-week experimental course was initiated at Maxwell Field according to the suggestions of General Meaver, the

6. Program of Instruction for Aviation Cadet Replacement Centers (Pilot), 17 Sep. 1941, in AAG 352.11H, Courses of Instruction.

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program having been given tentative approval. It was planned to have similar programs established in the other centers immediately,⁷ but of because/developments resulting from American entry into the war this plan never went into effect.

Early in 1942 conferences were held to discuss problems concerning the preflight program and to make suggestions for revision. The first of these conferences was held at Maxwell Field on 2 January 1942 and was attended by representatives of the three training centers. At this meeting a proposal for a nine-week program was made. Although the Gulf Coast Training Center was opposed to the abandonment of the 10-week schedule, it was dropped in favor of the shorter one.⁸ Additional conferences dealing with the whole training program were held at Randolph Field on 12-13 January and 9-12 February 1942. The first undertook revision of the flying curricula and the second the revision of the ground school program. Out of these conferences came the nine-week pilot preflight program, which appeared officially on 15 March 1942, and the outline for a nonpilot preflight course. These programs became the foundation for subsequent curricular development.

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^{7.} R&R, Training Div. to Military Personnel Div., 31 Dec. 1941, in AAG 353.91, Training in Aviation-Pilot Training; CCAC to CG, SETC, 1 Jan. 1942, in AFTRC Historical Sec. files.

^{8.} EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 265-66.

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Pilot Preflight

The pilot course published on 15 March 1942 was broken down into hours as follows:

Hours Total hours Academic Instruction 160 Safeguarding Military Information and Cryptography 3 2 War Department Publications 3 Hilitary Customs and Courtesies Air Forces 10 Chemical Marfare Defense 2 Naval Forces 10 Ground Forces 6 Aircraft Identification 8 Code 50 Communications 1 12 Maps, Charts, and Aerial Photos Mathematics 20 Physics 20 First Aid 13 Basic Military Indoctrination 45 Manual of Pistol 6 Interior Cuard Duty 4 26 Infantry Drill Ceremonies and Inspections 9 Physical Training <u>45</u> 250

<u>Academic Training (General</u>). This program of instruction represented a definite trend toward "academics" as opposed to General Reaver's "military" program, which had been tentatively approved. It not only increased the hours given to academic subjects from 144 to 160, but the introduction of such courses as Maps and Charts and Fhysics and the

9. Air Corps Replacement Training Center (Aircrew), Program of Instruction, Pilot Trainees, Hq. AFFTC, 15 Harch 1942 (Doc. 7, this study), in AFTRC Historical Sec. files.

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increasing emphasis upon Code and Aircraft Identification are noteworthy. Then, too, whereas General Weaver's program had allowed a total of 180 hours for Physical and Military Training, the new one allowed only 90 hours for those subjects. Some classroom courses of a military nature, however, were included under "academic instruction."

Though the nine-week program was to be initiated "as soon as practicable," it did not take effect until the last classes of cadets scheduled under the old program had finished preflight. Even after that time the full course was not always given because of unforeseen demands for students in order to meet primary school quotas; many were withdrawn from preflight after they had completed only a fractional part of the course. The individual preflight schools, furthermore, exercised their own discretion in modifying the official curriculum. Santa Ana, for example, departed from the official program by giving extra hours to the subject of Air Forces, bringing it up to a maximum of 24 hours instead of the 10 allotted. The course in Maps and Charts was also increased from 12 to 18 hours.¹⁰

Proposals were made to de-emphasize the academic phase of the nineweek program. Lt. Col. Louis A. Guenther, Commandant of the Maxwell Field pilot school, made a strong plea for reduction of academic instruction in favor of increasing stress upon military training. He particularly opposed the teaching of aircraft identification, contending that it could be more effectively taught in the theaters of operations. He believed fower hours should be devoted to instruction in Code and

10. WCTC History, 7 Dec. 1941-31 Dec. 1942, vol. II, pp. 276-77.

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questioned the value of the courses in Physics and Mathematics as then taught. In fact, Colonel Guenther held that "Every other academic course might be subjected to the same careful scrutiny." "That he urged, of course, was more emphasis upon military training.¹¹ "There has been some apprehension," he said, "as to whether or not the cadets are in a fighting spirit, and therefore the benefits in fighting spirit which might accrue from bayonet drill warrant consideration of making this a part of the training program."

On the other hand, other officers were quite as thoroughly convinced that an increasing emphasis should be put upon the academic phase of the program. This feeling was accentuated by the recommendations of two Laxwell Field officers, Lt. P. P. Dawson and Lt. D. E. Ellett, who visited the Eighth Air Force in England in the autumn of 1942. They recommended that instruction be given in sending code as well as in code reception, and that increasing emphasis be put upon the teaching of recognition, both of naval vessels and of aircraft. This report had a great influence upon future trends in the pilot preflight school program. In December 1942 a conference of representatives from the training centers was held at Fort Worth, and a new preflight program was formulated.¹² The standardized program thus created showed that the hours for "academic" subjects were maintained and expanded as follows:¹³

> Identification and Tactical Functions of Aircraft

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11. CO, MAFPS (P), Maxwell Field, to CG, SETC, 26 Sep. 1942 (Doc. 8, this study), in AFTRC Historical Sec. files.

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^{12.} This was first published in FTC Memo No. 1, 15 Jan. 1943, and was reissued as FTC Memo No. 50-1-1 on 21 April 1943.

EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, p. 351; FTC Memo No. 50-1-1, 21 April 1943.

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Identification and Tactical Functions	
of Naval Vessels	12
Code	48
Physics	24
Mathematics	20
Maps, Charts, and Aerial Fhotos	18

This program, ordered to be taught to both pilot and bombardier-navigator cadets.¹⁴ marks the increasing stress upon naval and aircraft recognition, Physics, and Maps and Charts.

Toward the close of 1943 consideration was given to the problem of the future of preflight training, with reference to the relationship between the preflight and college training programs. Proposals emanating from the Santa Ana Army Air Base recommended that the courses in Code and Recognition be begun in the colleges and continued in preflight. It was also proposed that the elementary phases of Physics, Mathematics, Maps and Charts, and Kilitary Hygiene be included in the college program. According to these proposals, preflight would handle the advanced phases of instruction, as, for example, the 10 hours of instruction on the E-6B computer which was advocated,¹⁵ These proposals did not receive favorable action.

In the spring of 1944 a major revision of the preflight program was put into effect. The course was lengthened from nine to 10 weeks and was designed for the consolidated preflight schools, in which pilots, bombardiers, and navigators were to receive identical training. The principal change was the addition of a course in Aircraft and Principles

- FTC Memo No. 50-23-1, 19 Feb. 1943; WFTC History, 1 Jan. 1943-14.
- 31 Dec. 1943, vol. I, pp. 170, 189. Hq. SAAAB to CG, NFTC, 9 Oct. 1943, in NFTC History, 1 Jan. 1943-31 Dec. 1943, vol. VI, app. 15.

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of Flight. This subject, formerly taught at primary, was put into preflight largely to ease the ground school burden at the flying schools.¹⁶ Preflight academic subjects were allotted hours as follows: 17

Aural and Visual Code	48
Aircraft Recognition	- 30
Applied Aero Mathematics	28
Maps, Charts, and Aerial Photos	24
Applied Aero Fhysics	20
Naval Vessel Recognition	12
Aircraft and Principles of Flight	12

This curriculum, dated 23 May 1944, remained standard until the end of the war.

Mathematics and Fhysics. The course in Mathematics was one of the most stable of all the academic subjects. It stressed fundamentals rather than advanced problems. The revised curriculum of May 1944 added instruction on the E-6B computer to the Mathematics course. The subject matter in Physics was likewise on the level of basic principles. In spite of simplicity and sound instruction, however, the failure rate in each of these courses was higher than that of any other acedemic subject. Many students were obviously deficient in the "fundamentals." One suggestion for the improvement of this situation was that high schools be encouraged to intensify the training of students "in mathematics courses to include arithmetic, algebra and trigonometry, also physics." The introduction of the college training program in 1943

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^{16.} Interview with Capt. T. H. Greer, formerly Supervisor of Instruction, Preflight School, SAMAB by Capt. Mm. Habberton, Historical Officer, 15 July 1945, in AFTRC Historical Sec. files. TC Memo No. 50-23-1, 23 May 1944 (Doc. 9, this study).

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offered hopes of improvement in the background of trainees in Mathematics and Physics, but results were inconclusive,

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<u>Maps and Charts</u>. The course in Maps and Charts, like that in Physics, was introduced into the program as an afterthought, appearing first in 1942. At first it was only a minor course of 10 hours, but it gradually emerged as a significant subject. It was difficult to teach, especially in the beginning. Few instructors knew much about it, and equipment was almost nonexistent. Many training aids, even such things as the D-4 computer, had to be fabricated by the instructors themselves, though better ones became available in time.¹⁹

The curriculum of May 1944 increased to 24 the number of hours allotted to Maps, Charts, and Aerial Photos. The course became increasingly functional, and more "practical exercises" were introduced, such as problems to be worked out on designated maps and aeronautical charts. At the beginning of the course each cadet was issued a folder containing a number of such charts, which he kept throughout the course. The system of handling aeronautical charts and making calculations on them represented a great improvement over the relatively academic approach which had characterized the course in earlier days. The issuance of Leems plotters also provided for more realism in the work done by trainees and added to the success with which the teaching was done.

19. EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 245, 361.

20. History of SAACC, 1 May-30 June 1944, p. 18.



^{18.} History of SAAAB, activation-31 Dec. 1942; EFTC History, 1 Jan. 1943-31 Dec. 1943, vol. I, pp. 225, 232; Hq. AFTRC to Lt. Col. John J. Riley, Brighton High School, Brighton, Mass., 27 June 1943, in AFTRC A-3 Div. files; interview with Capt. T. H. Greer by Capt. Nm. Habberton, 15 July 1945, in AFTRC Historical Sec. files.

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<u>Code</u>. Code instruction, introduced in 1942, presented numerous special problems. There were the usual difficulties during the early period of getting instructors. "Occasionally, qualified cadets had to be drafted as instructors." The grading system gave trouble at first; however, a minimum proficiency of eight words per minute for aural reception and six words per minute for visual reception was established as standard. The standard was ultimately fixed at six words per minute for aural sending and receiving and five words per minute for visual sending and receiving.²¹

Code classes were generally large and there were many difficulties in instruction. The basic problem seemed to be the limited number of hours that were given to the subject, mastery of which depended upon repeated practice rather than general intelligence. In most cases shortage of equipment was also serious at the beginning. One expedient used at Santa Ana for a brief period was that of collecting old phonographs and using them to play recordings of code to classes which were then being held in barracks.

Various experiments were tried in an attempt to facilitate code learning, although the conventional system of learning through repetition was continued. Better equipment, extra practice, and the reduction of proficiency standards to six words per minute for aural receiving and sending were responsible for marked reduction in failures in code.²²

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^{21.} EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, p. 360; History of SAAAB, activation-31 Dec. 1942, p. 210; <u>ibid</u>., 1 Jan.-29 Feb. 1944, pp. 38-39.

^{22. &}lt;u>Ibid</u>., activation-31 Dec. 1942, pp. 145-46; <u>ibid</u>., 1 Jan.-29 Feb. 1944, p. 51.

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Aircraft and Naval Recognition. The program of the early replacement training centers gave no time to instruction in Recognition, and when the subject appeared it was bound up with the courses in Air Forces and Naval Forces. It began to come into its own early in 1942, although there was considerable skepticism concerning the course. Soon the quality of instruction was improved, but the early courses were too ambitious in scope. Instructors showed ingenuity in the collection of materials and the fabrication of models. In spite of obsolete field manuals, it was possible to keep information fairly up-to-date through the use of current magazines. The program of 21 April 1943 gave prominence to both Aircraft Recognition and Naval Recognition, with the chief emphasis upon the former. Reports from the combat theaters continued to emphasize the need for more and better instruction in identification, and a recognition section was set up under the Assistant Chief of Air Staff, Training. In July 1943 the Training Command ordered the Aircraft Recognition course increased to 30 hours.²³

The trend was toward emphasizing British and American planes, thus limiting the scope of the course. There was a strong tendency, however, toward extending recognition training at that time. One request was made that work in "air-ground recognition" be given to include air-ground

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^{23.} Hq. AAFPS (P), Maxwell Field to CG, SETC, 26 Sep. 1942 (Doc. 8, this study), in AFTRC Historical Sec. files; memo for Gen. B. K. Yount by Col. K. P. McNaughton, 16 Nov. 1942, in <u>ibid</u>.; EFTC History, 1942, vol. I, pp. 357-58, 392; T.X., CG, AFTRC to CG's, Training Centers, 13 July 1943, in AFTRC A-3 Div. files; CG, AAF to CG, AFTRC, 30 Aug. 1943, in <u>ibid</u>.

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visual signals, but this suggestion was disapproved by Training Command Headquarters.²⁴

Naval officers were originally brought in to give instruction in Naval Identification, and significant contributions were made by these men. In November 1943 the Naval Recognition course was expanded to include instruction in merchant vessels and landing craft as well as in ships of the line. Early in 1944 teaching by general type and nationality of ships, rather than by the former method of identifying individual classes, was instituted.²⁵

The methods of teaching recognition went through a veritable revolution. In the beginning, the English JEFT system was followed in the courses in Aircraft Recognition, instructors using such teaching aids as pictures, silhouettes, and handmade models. Later, standard models became available, and by late 19%2 these represented the customary teaching aid. English methods were studied carefully in 1942 by officers sent to England to attend the No. 3 School of General Recomnaissance at Blackpool. Late in 1942 selected instructors were sent to Chio State University to study the Renshaw system of "flash recognition." The West Coast Air Corps Training Center ordered this system into use early in 1943, but delays necessarily followed because of lack of equipment. It was not until late 1943 that sufficient projectors,

24. Lt. Col. F. C. Potter, Director of Ground Training, Hq. AFFTC to Capt. Gene Raymond, 9 June 1943, in AFTRC A-3 Div. files; lst ind. (Hq. AAF to CG, AFTRC [undated]), Hq. AFTRC to CG, AAF, 19 July 1943, in <u>ibid</u>.

^{25.} EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 390-91; TC Memo No. 50-26-3, 30 Nov. 1943; History of SAAAB, 1 Jan. 1943-31 Dec. 1943, pp. 135-36; CFTC History, 1 Jan. 1944-30 June 1944, vol. II, p. 236.



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shutters, screens, and slides were avilable to institute the Renshaw system in all schools.²⁶ In the meantime many instructors had been or were being trained in recognition at the Central Instructors School at Randolph Field.

A serious problem in connection with the teaching of the flash system was that of darkening and ventilating classrooms. During the hot weather when windows had to be closed and shades drawn (if the windows were left up, the shades would blow back and forth, allowing light to enter), excessive heat and lack of ventilation made these classrooms almost unendurable. "Both the instructors and the cadets left the classes literally soaked with perspiration."²⁷ The use of shutters in place of shades at Santa Ana greatly improved ventilation.

The necessity of blacking out classrooms created not only a probblem of ventilation, but also one of visibility, for students needed to be able to write as well as to see the screen. At Santa Ana an arrangement was worked out whereby low-watt bulbs were inserted in ceiling sockets. These provided sufficient illumination for students to write what was necessary but did not blur the image on the screen. Various types of screens were devised to improve visibility and to obviate the blackout, considerable difference of opinion existing as to the efficacy of these devices.

27. EFTC History, 1 Jan.-31 Dec. 1943, vol. I, p. 235.

28. History of SAAAB, 1 May-30 June 1944, pp. 189-90.

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^{26.} Hq. AAF to personnel involved, 22 Aug. 1943, in AFTRC Historical Sec. files; WFTC History, 1 Jan.-31 Dec. 1943, vol. I, pp. 177-78; WCTC Training Memo 4, 25 Jan. 1943, in <u>ibid</u>., vol. VI, app.; T.X, AFTAD to Lt. Col. Frederick C. Carr, AFTAD Liaison Officer, 14 July 1943, in AFTRC A-3 Div. files; T.X., CG, EFTC to CG, AFTRC, 20 Sep. 1943, in <u>ibid</u>.; T.X., CG, CFTC to CG, AFTRC, 20 Sep. 1943, in <u>ibid</u>.

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<u>Military Training</u>. The course of instruction in military training remained one of the most important and most controversial of the entire preflight program. Both military and physical training were stressed from the beginning. Although the official program for the cadet replacement training centers as set up in September 1941 called for only 20 hours of Infantry Drill, there were numerous other courses in related subjects which more than doubled the total hours spent in military training. As a matter of fact the schools from the start probably exceeded the number of hours prescribed for military training.²⁹

The standard program of 21 April 1943 provided the following hours of military instruction:

Hours

Basic Military and Officer Training	
Close Order Drill	45
Ceremonies	9
Inspections	9
Customs and Courtesies of Military	
Service	4
Honor Indoctrination	1
Interior Guard	4
Chemical Larfare	4 8 3 2
Var Department Publications	3
Safeguarding Lilitary Information	
Ground Forces	5
Thompson Sub-Machine Gun, .45-caliber	4
Rifle, 22-caliber	4
Fistol, .45-caliber	4
Browning Machine Gun, .30-caliber	8
TOTAL	110

The allotment of hours to the basic military subjects remained practically unchanged when an integrated military program, covering all phases of aircrew training, was published on 12 May 1944. No important revision followed this publication.³¹

29. WCTC History, 7 Dec. 1941-31 Dec. 1942, vol. II, pp. 275-76.
30. FTC Memo No. 50-1-1, 21 April 1943.
31. TC Memo No. 50-27-1, 12 May 1944, 13 April 1945.

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From the beginning cadets not only were given the regular military drill and course instruction, but marched to and from classes, and military formality was maintained in the classrooms. Between classes academic instructors patrolled the classroom areas to enforce discipline. Section marchers were rotated daily at the Santa Ana pilot school to give individual cadets practice and experience in command. At this school officers had also been required to give "conduct grades" on class formations. Among other methods of inculcating military discipline was that of emphasizing parades. At Santa Ana, retreat, formal guard mount, and the Sunday parade were steadily emphasized and improved, and cadet bands were organized to encourage such exercises. An "E-flag" was given to improve competitive spirit.³² Other schools used similar practices.

In general the system of granting demerits sufficed to enforce discipline. Violations of regulations not involving honor were handled by this method. Punishment under demerits consisted of admonition, reprimand, restriction to limits, deprivation of privileges, punishment tours, or loss of leaves. "A tour consisted of walking, on open post, at attention on a prescribed course for one hour, in the uniform of the day plus gloves, field belt and bayonet scabbard." In 1942 the Flying Training Command ordered the training conters to refer cases involving "breach of moral or disciplinary codes of sufficient magnitude as to cause cessation of flying training" to court-martial prior to referring

32. EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 368-69; History of SAAAB, activation-31 Dec. 1942, pp. 138, 162, 202.

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such cases to an elimination board.³³ Usually, however, it seems to have been the policy to avoid courts-martial if possible.

The general discipline of preflight graduates was subject to criticism from many quarters. "It was apparent trainees had not been sufficiently impressed with the necessity of becoming officers as well as pilots." This eituation was due in the main to the rapid expansion of the program and the limitation of time. In July 1944, however, Brig. Gen. K. P. McNaughton, Chief of Staff of the Training Command, expressed the balief that "responsibility for disciplinary failure can be directed toward senior officers who fail to require proper military courtesy from junior officers," who, in turn, "allow breaches of discipline and courtesy from enlisted personnel." As a remedy for this condition, it was recommended that carefully selected combat officers "be utilized at preflight schools to present military discipline and leadership orientation lectures."³⁴ Evidence is lacking concerning the extent to which the recommendation was implemented or the success which it achieved.

Although the military training of aviation cadets during the war did not produce officers in the West Point and Randolph Field tradition, it is hardly sound to judge results by those standards. Training during the war was on a mass basis, without the high degree of selection prevailing in peacetime. Furthermore, the war objective was relatively

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^{33.} CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1251-52; 3d ind. (Cadet Landis W. Smith to CG, MAF, 12 Sep. 1942, thru channels), Hq. AFFTC to CG, MAF, 29 Sep. 1942, in AFTRC Historical Sec. files.

^{34.} CFTC History, 1 Jan.-31 Pec. 1943, vol. VI, pp. 1219-20; NFTC History, 1 Jan.-31 Dec. 1943, vol. III, pp. 605-06; Report on Conference on Preflight Training, Hq. AFTRC, Fort North, Texas, 10-11 July 1944, in AFTRC Historical Sec. files.

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narrow and specific. Young civilians had to be trained by the hundreds of thousands to fly and fight. The military training they received sufficed for the accomplichment of that mission; the fact that many of the war-trained flyers were not well-rounded officers is perhaps a little beside the point.

Physical Training. The physical training program was at first under the direct jurisdiction of the station commanding officer; in 1942 it was designated as a function of special services. A few months later it was removed from the jurisdiction of special services, and a new comprehensive program was outlined. Physical training units were set up under appropriate personnel in each sir force and in each command.

In the early replacement training centers three or four hours of calisthenics were given weekly with about four hours weekly in team games and the same amount of time in individual sports. The tendency toward cross-country running, obstacle-course work, and other special exercises became marked in 1942. AAF Regulation 50-14, 23 September 1943, made a minimum of six hours of physical training mandatory for 36 all trainces.

At Maxwell Field notable experimentation was carried on in physical training instruction. As Capt. Lex W. Fullbright, who was largely responsible for the program there, described the situation: "We could do most anything with the cadets as long as we didn't kill them and

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^{35.} CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1181-82. 36. AAF Reg. No. 50-14, 23 Sep. 1943. The previous AAF Reg. No. 50-14, 15 Aug. 1942, had required eight hours of training weekly distributed over a minimum of six days per week, but this had rarely been met.

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it's a wonder we didn't kill some in the beginning." Emphasis was put upon the competitive features of games, many of which were altered without regard to standard rules in order to accentuate competition. Coordination drills, designed to develop "peripheral vision," were also stressed. In the Culf Coast Air Corps Training Center, softball rules were modified so as to allow greater individual participation in the game. Another significant innovation was the development of the "continuity system" in the conduct of calisthenic exercises.

Maxwell Field's "Burma Road" was an important development. General Weaver early had favored stranuous road work, ordering a four- or fivemile hike per day for five days weekly with a large amount of running. This proved impractical and unpopular. The "Eurma Road" idea was conceived as a modification "not only to give the cadets a run, but to give them one with natural obstacles such as climbing hills, descending hills and turning and twisting." "Burma Road" got some unfavorable publicity, but generally it seems to have been a success.³⁷

Intramural programs were encouraged, the Santa Ana schools having had the best developed program in this respect. In general the authorities frowned upon contests outside the field or station, but emphasized intramural track, basketball, and softball,³⁸

Aquatic training was also encouraged by General Meaver, who asked for the construction of a swimming pool at the time of the establishment

38. History of SAAAB, 1 Jan.-31 Dec. 1943, pp. 146, 200-01.

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^{37.} Interview with Capt. Lex W. Fullbright by It. John E. Fagg and Sgt. Milton Sacks, in EFTC History, 7 Dec. 1941-1 Jan, 1943, vol. VI, app.; EFTC History, 1 Jan,-31 Dec. 1943, vol. I, p. 264; CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1149-52; EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. III, pp. 1199, 1205. TC Memo No. 50-21-2, 27 Aug. 1943, stressed cross-country work as well as obstacle courses.

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of the replacement training center at Maxwell Field, and, beginning with Class 41-E, required a swimming test for graduation. Santa Ana, because it had excellent facilities near at hand, pioneered in swimming tests, inflation of clothing, swimming through burning oil, and exercises in artificial respiration. Great concern over the lack of aquatic training arose in 1943 as a result of news reports from the Pacific theaters indicating the great need for such instruction. Surveys were made of facilities, and suggestions made for construction priorities at such posts as Ellington Field and the San Antonio Aviation Cadet Center. In June 1943 aquatic tests and remedial training were required by the West Coast Training Center.³⁹

Record keeping on the results of physical training was begun at Maxwell Field but was later abandoned, partly because of the laborinvolved, but also because such knowledge was not so important after the program was established. In the Gulf Coast TrainingCenter, the socalled "J.C.R." tests (tests in jumping, chinning, and running) were given in 1941-1942, but were discontinued on 15 May 1942. It was not until 1943, however, that the testing program really got under way. Tests for "motivation and interest" were provided for by the Gulf Coast Training Center in January 1943. Then came AAF Regulation 50-10, 28 April 1943, providing for periodic tests designed to measure physical

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^{39.} Hq. SETC to CCAC, 23 May 1941, in AFTRC Historical Sec. files; History of AAFPS (P), SAAAB, 15 June 1942-1 Jan. 1943, pp. 52-53; CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1157-59; History of SAAAB, 1 Jan.-31 Dec. 1943, pp. 144-45. Eventually excellent facilities were to be provided at SAACC. Nothing was done at Ellington Field.

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fitness improvement. Preflight cadets were required to take those tests 40 during the last two weeks of their course.

TC Memo 50-21-10, published in November 1944, outlined in detail the athletic training for preflight. This memorandum was one of a series which standardized physical exercise at every phase of aircrew training. It directed that every effort be made to attain the following proficiency standards by the time of completion of preflight:⁴¹

- Ability to run 880 yards in 2 minutes and 45 seconds or less and to sprint 300 yards in 45 seconds or less.
- 2. Ability to accomplish the prescribed performance standard of as many of the survival aquatic skills listed in AAF Letter 50-57 as practicable within the limits of the twelve periods allotted to this phase of training.
- 3. Completion of the parachute landing training program prescribed in T. C. Memorandum 50-21-7, "with adequate skills and knowledge essential for landing following emergency parachute escape,"

Bombardier-Navigator Preflight

From the beginning there was controversy over the question of whether pilot and nonpilot students should receive the same preflight course. Variations were permitted in the curricula of the pilot and bombardier-navigator preflight schools until 21 April 1943, when the prescribed program for all trainces was made the same. Even after that date, however, the bombardier-navigator schools recommended differentiation, and they modified the subject emphasis in their courses to suit the needs of their students.⁴²

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^{40.} Fullbright interview; CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1144-45, 1175-76.

^{41.} TC Memo No. 50-21-10, 9 Nov. 1944.

^{42.} FTC Memos Nos. 50-1-1, 21 April 1943, and 50-23-1, 19 Feb. 1943; interview with Capt. T. H. Greer by Capt. Mm. Habberton, Historical Officer, 15 July 1945, in AFTEC Historical Sec. files.

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The first	The first standard program for bombardier-navigator preflight					
schools, as dis	tinguished from pilot prefli $_{\ell}$	ght, was approved in the				
special ground school revision conference at Randolph Field on 12 Feb-						
ruary 1942. It called for the following hours of instruction: ⁴³						
Athle Chemi Milit Cou Safeg	try Drill and Inspection	Hours 48 54 6 1d 3 2 2 2				
Photo	raining and Charts graphy national Morse Code (Aural an	ଞ 6 1d				
Vis Commu Targe Naval Groun	ual) nications Procedure t Identification Forces and Ship Recognition d Forces	48 10 10 14 15				
and Crypt Flags	Corces, Aerial Reconnaissance, Aircraft Identification ography of all Nations, Insignia matics cs	25 5 2 34 18				

TOTAL 354

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This program was similar to the one specified for pilot preflight, but the emphasis was slightly different. Subjects given greater stress were Air Forces, Naval Forces, Ground Forces, Mathematics, and Communications. Photography, Target Identification, Meteorology, and Synthetic Training were not included at all in the pilot curriculum. The total

Practical Exercises in Synthetic Training

Meteorology

43. Air Corps Replacement Center (Aircrew) Program of Instruction, Course for Aircraft Observer Candidates, in <u>ibid</u>.

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number of training hours scheduled was considerably greater for the bombardier-navigator program, which was increased to a total of 422 hours in the revised program of 30 September 1942.⁴⁴ The latter program marked the high point of difference between pilot and bombardier-navigator curricula. It remained in effect until 21 April 1943, when all preflight instruction was made to follow the same outline.

44. WCTC History, 7 Dec. 1941-31 Dec. 1942, vol. II, p. 285.

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Chapter III INSTRUCTORS AND TEACHING METHODS

Among the chief problems in launching the preflight schools was that of procuring instructional staffs adequate to conduct the academic program. From the beginning it was realized that dependence could not be placed upon available military personnel for all the instructors needed. Even had their numbers been adequate, the qualifications of these men as teachers, especially with respect to teaching experience, were so low that their exclusive use would not have been justified. The only answer to the problem seemed to be that of calling in civilian personnel.¹

Procurement of Civilians

Authority to hire civilians was requested by General Weaver on 1 July 1941. After approval had been granted, civilian personnel were at first selected by school commandants or directors of training. Most of the teachers were hired as junior instructors at 2,000 a year, although some, in particular those with Civil Service ratings, were hired as assistant instructors at \$2,600. Men were contacted through interviews held at the post and through trips to schools. At Santa Ana the

1. History of Maxwell Field, 1 Jan. 1939-7 Dec. 1941, pp. 264-66.

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general rule was followed that men procured must have a college degree and at least three years of teaching experience. It was indicated that men brought in as junior instructors would be promoted to the grade of assistant instructor as soon as possible. At Maxwell Field some 30 civilian instructors, most of whom were college or high school teachers, were engaged before the opening of the pilot preflight school. They were given a two-week course in Infantry Drill and in Customs and Courtesies of the Service and left largely to themselves in the matter of drawing up lesson materials.² Under conditions then prevailing at Maxwell Field, instructors taught five to six classes daily for three weeks and then were free for a week and a half. As new instructors arrived the teaching load gradually fell until it averaged no more than two classes a day. Civilian instructors were given no duties other than meeting classes and grading papers, though extra duties were soon assigned to military instructors.

Although the morale of civilian instructors was at first high (many men who came in as civilian instructors at salaries of \$2,000 or \$2,600 were better off financially than they had been in civilian positions), discontent gradually developed. This was true particularly among late arrivals. They found themselves under the supervision of men hired earlier, whose qualifications were in some instances inferior to theirs. When commissioning of civilians began, there were long delays and uncertainties which were not conducive to good morale.³

3. History of Maxwell Field, 8 Dec. 1941-31 Dec. 1942, p. 576.

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SETC to C/AC, 1 July 1941, in AAG 353.901, Training, General; History of SAAAB, activation-31 Dec. 1942, pp. 124, 172-74; EFTC History, 1 Jan. 1939-7 Dec. 1941, vol. II, p. 325.
 History of Normall Field & Dec. 1941-31 Dec. 1942, p. 576.

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The course of development of the preflight schools was such as to make the use of military personnel for instructors increasingly advisable. This situation was a result of the militarization of the schools and not necessarily a reflection upon civilian instructors as such. Consequently, nearly all civilian instructors were eventually to obtain commissions, to enter the military or naval service as enlisted men, or to return to positions in civil life. Some schools, however, continued to employ limited numbers of civilian instructors. At the San Antonio Aviation Cadet Center most of the remaining civilian instructors were in the code department. In the Santa Ana schools, however, civilian instructors were never employed to teach code, but a few were retained in some of the other ground school departments.⁴

Civilian instructors were eventually authorized to wear the regulation army officer's uniform (shirt and trousers only), without military insignia. A badge of identification was usually worn on the shirt. By a sort of fiction the civilian instructor became a soldier, submitting voluntarily to the regime of military discipline along with the military personnel. He also acted under orders in much the same manner.⁵

Militarization of Instructor Personnel

As mentioned above, the militarization of instructor personnel became the natural tendency in the course of development of the preflight

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^{4.} CFTC History, 7 Dec. 1941-31 Dec. 1942, vol. III, p. 356; NFTC History, 1 Jan.-31 Dec. 1943, vol. I, pp. 170-71.

^{5.} History of SAAAB, activation-31 Dec. 1942, p. 175; Conference, Office of the Commanding General, AFTTC, 8 Dec. 1942, in AFTRC Historical Scc. files; reminiscences of 1st Lt. ... H. Dusenberry and Capt. A. R. Kooker, former instructors, SAAAB, 27 Sep. 1944, in AFTRC Historical Sec. files.

schools. It was believed preferable to have officers instruct cadets wherever practicable. At the conference on preflight training held at Fort Worth, Texas, on 10-11 July 1944 the situation was summed up as follows:

Officers are more desirable as academic instructors than enlisted men or civilians. Civilians now giving satisfactory service should not be released, but replacements for them should be officers. Enlisted instructors are being utilized satisfactorily in Gode classes, but it is desirable to have an officer in charge of such classes.

<u>General Procurement Policy</u>. With the outbreak of war on 7 December 1941, the need of all branches of the service for officers of special qualifications was far out of proportion to the number of military personnel available. Consequently, the War Department decided that qualified individuals would have to be procured from civilian occupations.⁷ The general policy which evolved to govern the appointment of officers from civil life was based upon the following principles: (1) no appointment would be considered unless it was under an approved procurement objective; (2) no civilian was to be appointed if his induction had already been ordered under the Selective Service Act; (3) no appointment was to be given to a man who was not a graduate of a school or course of instruction qualifying him for a commission "unless evidence is furnished that the individual has special qualifications for duty as an officer in the particular assignment for which recommended"; and (4) no man would be

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^{6.} Report on Conference on Freflight Training, 10-11 July 1944, Hq. AFTRC, Ft. Worth, Texas, in AFTRC Historical Sec. files.

^{7.} Memo for C/AS by AC/AS, A-1, 19 Dec. 1941, in AAG 210.1I-1, Appointment.

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appointed who was under 30 years of age "unless he has extraordinary professional or technical qualifications for the particular assignment for which recommended." It was further stipulated that a commission should not be granted in any case in which the "proposed duty is being or can be adequately performed in a civilian capacity."

The principle that direct commissions were not to be granted to men under 30 years of age caused considerable difficulty so far as the preflight schools were concerned, especially in view of the fact that the Navy was offering commissions to such individuals, and so attracting them from the Army schools. Inreply to a request by the Southeast Air Corps Training Center that this provision be removed, higher headquarters granted authorization to send such instructors to the Officer Candidue School regardless of the time which a man had served as an enlisted man. In other words, such men could be enlisted and sent immediately to OCS. Furthermore, it was possible "to have the recommended candidates" enroll in OCS and be commissioned without completing the course. Thus there was established a short cut by which men under 30 years of age might be enlisted, assigned to a command, and then sent immediately to OCS to be commissioned. This policy was shortly abolished, but not before a substantial number of the instructors at Maxwell Field had been commissioned under it. Restrictions upon commissioning of younger instructors, together with other difficulties, retarded commissioning to such a degree that by the end of the year 1942 only about 55 per cent

8. AG 201.1 (21 Jan. 1942), RB-A, 26 Jan. 1942.

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of the total preflight instructor personnel was commissioned. Eventually, most of the men under 30 received their commissions after taking the regular officer candidate course at Miami Beach, Fla. In the case of older men the emphasis was put upon direct commissioning, followed by the six-week course of training in the OCS at Miami Beach. Some instructors, regardless of age, who were ineligible for commission (generally for physical reasons) were enlisted and retained in that status.⁹

Officer Procurement Boards. The War Department allowed the training centers to contact candidates for commissions and to present their own recommendations concerning appointments. The country was divided into zones for this purpose, and the training centers created special procurement boards to seek out applicants.¹⁰ A good example was the so-called Snyder Board established in the Gulf Coast Training Center.¹¹ This board operated mainly in the midwestern and southwestern states. In its campaign for officer procurement the Snyder Board faced keen

- 9. Lemo for Chief, Personnel Div., SO3 by AC/AS, A-1, 8 June 1942, in AAG 210.1K-1, Appointments; AC/AS, A-1 to CG, AFFTC, 31 July 1942, in AAG 210.1K-2, Appointments; memo for AC/S, G-1 by S/N, 29 Aug. 1942, in AAG 210.1L, Appointments; EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, p. 366; interview with Capt. T. H. Greer by Capt. Wm. Habberton, Historical Officer, 18 April 1945, in AFTRC Historical Sec. files.
- 10. Interview with Maj. A. B. House, A-1 Div., AFTRC by Capt. A. V. House, Jr., Historical Sec., A-2 Div., AFTRC, 21 Aug. 1943, in AFTRC Historical Sec. files.
- 11. The first Snyder Board was created 25 April 1942 by SO No. 93, par. 13, Hq. GCTC. It was headed by Lt. Col. Alva W. Snyder, who was assisted by two other members. This first board remained in power for 90 days and was succeeded by a second board, also headed by Colonel Snyder, which had power for 60 days. History, 1 Jan.-31 Dec. 1943, vol. I, p. 174.

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competition from the Navy as well as considerable competition from the various college training programs which were absorbing additional manpower. Any attempt to evaluate the work of the board must be made with consideration for the handicaps under which it worked. Undoubtedly, the men who did the field work, faced with vigorous competition, were tempted to make their own proposition somewhat more attractive than the facts warranted, particularly in regard to assurances concerning rank and promotions, not to mention assignments. It has also been charged that the board was not careful enough in its investigations and interviews and that it "allowed the propinquity of Texas to consciously sway its selection of a large number of small town high school and some grade school teachers." But even more serious were the charges brought against the board with respect to its policies in recommending men for commissions. "How the men were chosen for commissions in the first place, and how the Board decided to commission a man as a second or a first lieutenant remains a mystery."¹³ On the other hand, the fact remains that the Snyder Board (and similar boards in the other training centers) did procure the necessary personnel to accomplish the ground school training mission.

In the Southeast Training Center two procurement boards were created. These boards traveled chiefly in the northeastern area, visiting schools

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History of Ellington Field, April 1940-1 March 1944, vol. I, pp. 61-68; CFTC History, 1 Jan.-31 Dec. 1943, vol. I, pp. 175-76; Hq. AFFTC, Daily Diary, A-1 Div., 15 Dec. 1942.

Memo for Chief, A-1 Div. by Chief, Appointment and Procurement Div., A-1, 23 May 1942, in AAG 210.1K-1, Appointments; reminiscences of It. G. B. Manhart, former instructor, Ellington Field B-N School, 28 Sep. 1944; CFTC History, 7 Dec. 1941-31 Dec. 1942, vol. III, p. 367; <u>ibid</u>., 1 Jan.-31 Dec. 1943, vol. I, p. 181.

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in the vicinity of New York, Boston, and Washington, D. C. The West Coast Training Center likewise set up two boards, which had jurisdiction over the far western states, with the addition of Chio to compensate for the smaller number of schools in the western area.¹⁴

The program of physical training was more generally concerned with the procurement of enlisted men than as instructors of officers. Previous to the outbreak of the war civilians had been used exclusively in the physical training program. In the subsequent militarization of personnel most of these men were enlisted with grades of staff sergeant or master sergeant and subsequently were sent to OCS. Competition with the Navy for the commissioning of physical training instructors was probably more keen than in the case of other instructors.¹⁵ Although civilian instructors in physical training were eventually replaced entirely by military personnel, the use of enlisted men instead of officers as instructors continued to a greater extent than in other branches of instruction, particularly at certain schools such as that at the San Antonio Aviation Cadet Center.

Qualifications of Instructors

Whatever may be said regarding the procurement methods and policies, the fact remains that the personnel needed to conduct the preflight training programs were obtained. From the standpoint of formal educational

^{15.} CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, p. 1180; Hq. AFFTC, A-1 Div., Daily Diary, 23 Oct. 1942; EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, p. 374, vol. III, p. 1217; interview with Maj. A. B. House, A-1 Div., AFTRC, by Capt. A. V. House, Jr., 21 Aug. 1943, in AFTRC Historical Sec. files.



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^{14.} EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 16-17; WCTC History, 7 Dec. 1941-31 Dec. 1942, vol. IV, pp. 739-41, 749.

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attainment the academic instructors were outstanding in the history of American military training programs. A comparative table of the educational status of ground school instructors in the three training centers, as of July 1943, is given below:¹⁶

Training Center	Instructors with Doctoral Degree	Instructors with Masters' Degree	Instructors with Baccalau- reate Degree
Gulf Coast	96	140	123 ^{<u>a</u>}
West Coast	41	129	122 ^b
Southeast	15	103	123 ^a 122 <u>b</u> 154 ^c
TOTALS	152	372	399

a Includes a few men without degrees.

b WCTC reported only 16 instructors without college degrees.

c Does not include men without degrees.

A study of the above data reveals that the men procured by the Gulf Coast Training Center had a considerably higher level of formal education than those of the other two training centers. This situation seems to have been due to the following factors, which affected instructor procurement. (1) The West Coast Training Center had fewer schools to draw from than the other two centers. (2) In the case of the Southeast Training Center there was probably a greater potential of trained instructors than in any other; but in New England, and to a certain extent in the Middle Atlantic states, prevailing higher salaries kept most instructors from being attracted to the military training program, the result being that Southeast Training Center was obliged to draw most of its personnel from

^{16.} Information compiled from the following: TWX, CG, CGTC to CG, AFTRC, 12 July 1943, in AFTRC A-3 Div. files; TWX, CG, WCTC to CG, SETC and to CG, AFTRC, 10 July 1943, in <u>ibid</u>.; TWX, CG, SETC to CG, AFTRC, 10 July 1943, in <u>ibid</u>.



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the southern and southeastern states, where educational levels were lowest. (3) Not only did the Gulf Coast Center have a large potential of trained men, but the salary levels prevalent in most of the states of that area were low enough to favor procurement of instructors by the Army.

Teachers with the highest academic degrees did not necessarily prove to be the most successful in preflight training. Experience, especially on the secondary level, appeared to be the most important factor. Lack of information precludes an adequate study of the level of experience of instructors, though some facts are available. At the Maxwell Field school in July 1943 all except 10 of a total of 119 instructors were professional teachers, and of 220 men procured by the Snyder Board only 21 had no previous teaching experience. Of these Snyder Board men only 15 had been elementary teachers, while 153 had been high school teachers, 28 had been vocational teachers, and 78 had been collegs or university teachers.¹⁷ From this fragmentary evidence it can be concluded that the vast majority of the preflight instructors were experienced teachers of high school and college levels.

Instructor Training

Although most of the instructors were well qualified in educational methods, generally they had little prior knowledge of the subject content they were called upon to teach. This fact frequently resulted in

^{17.} Interview with Capt. T. H. Greer by Capt. Vm. Habberton, Historical Officer, 18 April 1945, in AFTRC Historical Sec. files; EFTC History, 1 Jan.-31 Dec. 1943, vol. I, p. 239; CFTC History, 1 Jan.-31 Dec. 1943, vol. I, pp. 178-79.



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considerable apprehension on the part of instructors when they faced their first classes of cadets. In order to meet the problem, practical in-service training was established for new instructos at the schools. Observing in classrooms, individual study of books, outlines, and equipment, in addition to conferences with "experienced" preflight teachers helped to familiarize them with their new work. While attention was at first concentrated on orienting each instructor to one subject field, "cross-training" was later required in order to increase versatility and prevent "over-specialization and narrowness" in teachers. The principal deficiency in the training at the preflight schools was the lack of contact with flying and airplanes. Instructors continually expressed the need for such contact. Some visits to flying schools were ultimately arranged, but in general the preflight teachers remained isolated from aircraft operations.¹⁸

Local training continued, but it was supplemented in the summer of 1943 by the work of the Central Instructors School at Randolph Field. Frovision was made there for training ground school instructors for the entire Training Command. Selected civilians who remained on the preflight staffs, as well as officers, were given an eight-week course, the main purposes of which were to broaden knowledge of the whole ground training program, to standardize content within each subject field, and to improve teaching techniques. Thile there was considerable criticism of the execution of this program, the basic idea was sound and many instructors were benefited. After its main purpose had been acommplished, the course was discontinued in January 1944.

 18. EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 363-64; WFTC History, 1 Jan. 1943-31 Dec. 1943, vol. III, pp. 597-98, 651, 657.
 19. Hq. SETC to CG, AFFTC, 17 Oct. 1942, in AFTRC Historical Sec. files; Historical Report for 1943, in A-3 files, WFTC; History of Randolph Field, 1931-1944, p. 235.

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In general the ground school instructor found it difficult to keep up what Col. K. P. McNaughton called "The willingness and determination to do the job at hand with everything one has--whether it be behind a desk, instructing, or leading a group to combat."²⁰ In the first place, the remoteness from conflict made it difficult for many of those concerned with the training program to grasp this spirit. Many men were dissatisfied with their assignments and worked under a considerable handicap in trying to adjust themselves. Norst of all was the situation regarding promotions in respect to preflight school instructors. Not only had many men been disappointed with the rank they received upon being commissioned, but failure to be promoted in many cases after as much as two years' service in grade was even more discouraging. During 1942 the situation regarding promotions for preflight instructors was fairly encouraging, but early in 1943 promotions began to dwindle. This was due primarily to the fact that large numbers became eligible at about the same time and that ground school instructors did not generally share equal recognition with administrative and military training officers.²²

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^{20.} Memo for Gen. Yount by Col. K. P. McNaughton, AC/S, A-3, in AFTRC Historical Sec. files.

For these difficulties, see interview with Maj. Louis E. Dreyer, CO, 882d Preflight Training Sq., SAACC, by Asst. Historical Officer, SAACC, 4 March 1944 (Doc. 10, this study), in ibid.

Officer, SAACC, 4 March 1944 (Doc. 10, this study), in <u>ibid</u>. 22. WFTC History, 1 Jan.-31 Dec. 1943, vol. III, pp. 649-50; EFTC History, 1 Jan.-31 Dec. 1943, vol. I, pp. 240-41.

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Instructional Methods

Classroom techniques were adapted to the nature of individual subjects. In the recognition courses and code, visual or aural drill of one type or another was the basic method. In Mathematics, Physics, and Maps and Charts, the technique included explanation and practical exercises. Theory was held to a minimum and applications were stressed. The lecture method was avoided, and student participation in each lesson was encouraged.²³

<u>Materials</u>. Textbooks, workbooks, and similar materials were almost nonexistent at first. Requisitions were sometimes so long in being filled that the materials were out of date upon arrival. In one case, at least, the course itself had been discontinued when the materials for it arrived. The instructors took the initiative in writing textbooks and in making and procuring training aids. Beginning in 1943, guides and workbooks were centrally prepared and were furnished by the Flying Training Command. The fabrication of teaching aids included such things as the preparation of logarithmic and other reference tables for the Mathematics course and the building of airplane models and other pieces of equipment. By 1943 adequate training aids were coming in from outside sources, and the standardization of courses and instruction limited to freedom of instructors to develop original ideas.²⁴

<u>Testing</u>. Examinations were at first left up to the individual instructor. One writer says that under this system "most of the cadets

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^{23.} Interview with Capt. T. H. Greer by Capt. Wm. Habberton, Historical Officer, 15 July 1945, in AFTRC Historical Sec. files.

^{24.} Interview with Maj. Louis E. Dreyer, SAACC by Asst. Historical Officer, SAACC, 4 March 1944 (Doc. 10, this study), in <u>ibid</u>.

made perfect grades." Maj. Menry Reis-El Eara, Director of Training at Maxwell Field, turned to grade curves to establish a more normal situation, directing that grades should be made to conform generally to a graph he drew up. "This meant that examinations had to be more difficult and, in practice, more ambiguous." Grade levels soon fell off to an average of about 90. In many cases, it seems, "quizzes and examinations were used less as a method of teaching than as a device to obtain the distribution of grades in conformation with the major's wishes."²⁵ This system was abandoned in 1943 and a type of grading for each course was prescribed in the various instructors' guides.²⁶ At Santa Ana as early as October 1942 a memorandum was issued requiring each department to use carefully constructed tests and ruling out truefalse tests.²⁷

The year 1943 saw the culmination of the development of centralization in testing. The Southeast Training Center had already put into operation a system of standardized examinations. These were drawn up by headquarters personnel, issued to the stations, and then returned to headquarters for machine grading. It was recommended that this system be extended to include the entire Flying Training Command and that control be exercised from the Central Instructors School at Randolph Field; later in the year this plan was put into effect. Standardized

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^{25.} EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 370-71.

 <u>Ibid</u>, 1 Jan.-31 Dec. 1943, vol. I, pp. 247-48. ETTC Memo No. 50-1-8, 18 Oct. 1943, prescribed seating arrangements and checking of absentees.

^{27.} History of SAAAB, activation-31 Dec. 1942, p. 134. On 11 February 1943 a central cormittee on testing was set up at the Santa Ana pilot school. <u>Ibid.</u>, p. 115.

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tests, based on standardized instructional guides, were drawn up and put into use in May 1943, but the general reaction to these tests was unfavorable. Permission was given to modify them at Santa Ana in July, and they were soon dropped from use altogether. The deluge of criticisms against the "Fort Worth" guides, workbooks, and examinations is to be partially explained in the tendencies toward autonomy prevalent in each training center and lower down in the stations; but there were also valid criticisms against the materials themselves. In general the examinations were said to be too easy, and a study made at Santa Ana in the bombardier-navigator school, with particular reference to the examinations sent out for Mathematics and Physics, concluded "that these examinations were not excellent enough to warrant the administrative difficulties involved in procuring, housing, issuing, and storing them."²⁸

Supervision

Close supervision and inspection of classroom instruction was not present when preflight training started. The first several classes at Kelly Field were taught entirely without classroom inspection. Then the Director of Ground School Training insisted upon the appointment of inspectors, four being named on a full-time basis. The introduction of supervision was a necessary incident to the preparation and standardization of course materials for cadets and instructors. Standardization of instruction required classroom inspection.²⁹ The system first

- 28. <u>Ibid.</u>, pp. 120-21, 194-95; memo for Capt. L. L. Reynolds, Air Insp., SETC by Lt. S. W. Garrigues, Asst. Air Insp. (Training), 5 Aug. 1943, in AFTRC A-3 Div. files.¹
- 29. Interview with Maj. Louis E. Dreyer, SAACC by Asst. Historical Officer, SAACC, 4 March 1944 (Doc. 10, this study), in AFTRC Historical Sec. files; CFTC History, 7 Dec. 1941-31 Dec. 1942, vol. III, p. 345.

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used at the San Antonio Aviation Cadet Center was rather irregular in its operation. It soon became the practice to send in reports without the inspections having been made. Then, too, "spot" checking and the deputizing of assistants to do the inspecting came to be the order of the day. Periodic inspections were next introduced, this system being referred to by the instructors as "the Gestapo" or "the undersea forces." It was widely believed that inspectors looked for all sorts of things other than good teaching. Inspections, however, did have the effect of standardizing instruction. Eventually supervision developed into an organization generally referred to as "Ground School" at the San Antonio Aviation Cadet Center. The staff of this organization assumed such duties as the preparation of lectures, study outlines, and examinations, and the procurement of teaching aids and texts. Toward the close of the year 1942 the Gulf Coast Training Center began to issue directives concerning instructor training and to make certain rules regarding classroom instruction. Rating of instructors followed as a result of 30 these developments. At the Santa Ana pilot school, wing supervisors of instruction were appointed as early as December 1942, and there was a coordinating supervisor for the whole school. The wing supervisors were later removed, and supervision was concentrated in the subject department heads. Instructors were given formal ratings, but improvement of teaching, not "inspection," was stressed. At the Maxwell Field pilot school a "department of academic inspection" was established in

30. <u>Ibid.</u>, vol. III, pp. 348-49; interview with Maj. Louis E. Dreyer, SAACC, by Asst. Historical Officer, SAACC, 4 March 1944 (Doc. 10, this study), in AFTRC Historical Sec. files.

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1942. The officers of this department visited classes and rated instructors as to "voice, appearance, apportionment of time, speed, force, clarity and knowledge, discipline and interest." After the commissioning of instructors the military rating system was introduced. Inspections at the Maxwell Field school seem to have become "picayune enough," as one writer put it, resulting in such elementary practices as putting placards outside classroom doors before each study period "proclaiming the name of the course," and listing the name of the instructor on the blackboard in front of each class. Even the exact time of passing out outlines, tests, etc. was carefully scheduled and checked. In July 1943 the Maxwell Field pilot school abolished the office of teacher inspection and returned to a system of supervision within the departments. This achieved better harmony and resulted in closer cooperation with the individual instructor.³¹

A preflight conference held at Fort Worth on 10-11 July 1944 discussed the idea of supervision as it had evolved up to that time. The conference took the position that the main objective of supervision should be the improvement of instruction, not the mere rating of individual instructors. "To accomplish this objective," it was held, "supervision needs to be distinguished from 'snoopervision' of the inspectorial type." It was recommended that regular visits to classes be made and that supervisors remain throughout the entire class periods. It was also recommended that after a class inspection was made, a report

31. EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 367-68; <u>ibid</u>., 1 Jan.-31 Dec. 1943, vol. I, pp. 218-19.

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should be prepared and discussed with the instructor observed. Above all, it was pointed out, inspections should be made by subject rather than by organization. "It is felt that confining the report to one training subject will expedite corrective action from the responsible department head."³²

32. Report on Conference on Preflight Training, Hq. AFTRC, Fort Worth, Texas, 10-11 July 1944, in AFTRC Historical Sec. files.

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Chapter IV

STUDIMTS

Classification and Lorale

The three types of students trained at preflight were potential pilots, bombardiers, and navigators. The former group was far more numerous than the latter two combined. For the greater part of the time, students were classified and separated before starting preflight school. After April 1944, however, the plan was modified. All students remained "unclassified" and within one group during the first five weeks of instruction; at the end of that period they were assigned and segregated, although the curriculum remained the same for all.¹

Students classified as pilots were usually "eager" and presented no general morale problem. Morale among bombardier-navigator preflight trainees tended to be lower than among pilot trainees, especially during the period when many of them were eliminees from pilot training. Eliminated pilot candidates presented a morale problem wherever they were entered into bombardier-navigator preflight training. In the opinion of one observer, these trainees not only were "unduly alarming cadets in the replacement center," but were "further destroying morale by

1. TC Memo No. 35-17, 14 April 1944.

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causing cadets to come to primary schools apprehensive and nervous." This observer made the suggestion that such trainees should be segregated into a special program to re-establish their morale.² The suggestion appears to have represented an intelligent approach to the problem, though it was never carried out. The problem was finally solved during 1943, after a uniform curriculum was established for all preflight schools. It was decided that an eliminee from one phase of aircrew training, who had completed preflight, would not be required to repeat that phase. Thereafter the preflight schools were no longer troubled with pilot eliminees in training as bombardiers or navigators.³

Organization

Student organization varied slightly at the different schools. At Maxwell Field the early organization was based on two wings with nine groups of four squadrons each. Cadet officers were appointed from the rank of wing commader down through group commander, lieutenant, sergeant, and corporal. This system seems to have worked well, relieving the commissioned "tactical" officers of much of the burden and at the same time affording valuable training to the cadet officers. A similar organization grew up at Santa Ana pilot school and at the San Antonio Aviation Cadet Center, both of these schools being so large that decentralization was advisable.⁴ The smaller schools such as the Ellington Field and Santa Ana bombardier-navigator schools had no need for such

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T.X., C. C. Moseley, Civilian Contractor, Cal-Aero Flying School, Ontario, Calif. to C/AS, [12?] Sep. 1942, in AAG 211F, Cadets.
 WFTC Training Memo No. 26, 24 March 1943.

^{4.} History of SAAAB, activation-31 Dec. 1942, p. 165.

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elaborate organization. At Ellington, for instance, bombardiers and navigators were put into separate wings, but the "group" was not used. At the San Antonio Aviation Cadet Center the men were organized into two wings, the group being the important tactical unit. Under the consolidated program of 1944 men were assigned to Wing II for the first five weeks and then transferred to Wing I for the remainder of the preflight training period.

In the beginning the class system was introduced along with hazing and related practices. Maj. Gen. Walter Weaver was a strong advocate of the class system. In fact, one of the main reasons for his advocating the 10-week program in 1941 was that a shorter program left no opportunity for the introduction of the class system. He said concerning this point:⁵

A very real and serious fault lies in the lack of an upper class to supervise and direct the lower classmen, such as obtains at Nest Point, V.M.I. and other essentially military colleges. Without an upper class it is almost impossible to transmit traditions and customs of the Service, and to inculcate that sense of obedience to orders which is so essential to air discipline.

The class system was established at Maxwell Field and at the San Antonio Aviation Cadet Center. At Maxwell Field the worst features of hazing such as "Rat Racing" and "Sound Off" were instituted and encouraged by the tactical officers. At San Antonio Aviation Cadet Center under the nine-week program upper classmen and lower classmen were housed in the same barracks, the upper classmen being upstairs. Cadet officers were furnished by the upper class, and they "supervised" the lower classmen.⁶

- 5. 1st ind. (OCAC to CG, SETC, 4 Sep. 1941), Hq. SETC to OCAC, 17 Sep. 1941, in AFTRC Historical Sec. files.
- 6. EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, p. 378; CFTC History, 7 Dec. 1941-31 Dec. 1942, vol. III, pp. 350-51.

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The class system and hazing eventually came under severe attack. Students who entered as veterans from combat found it "a bit absurd in some respects for them to accept discipline (which at times bordered on hazing) from seventeen and eighteen year olds who had been in the Army only two or three months." As early as August 1942 the Gulf Coast Training Center had abolished the class system in all except preflight schools and had nominally forbidden hazing of all sorts. 7 On 12 December 1942 Liberty Magazine published a letter written by a cadet at the San Antonio Aviation Cadet Center which exposed hazing as then practiced at that school. This resulted in an official investigation which revealed conditions to be essentially those of which the cadet had complained. The school sought to defend itself by complaining of the shortage of tactical officers which had made it necessary to employ student officers . in many ways. Shortly afterward there followed an investigation by the Acting Inspector General of the Gulf Coast Training Center. Maj. Gen. G. C. Brant tried to shield the San Antonio Aviation Cadet Center somewhat by supporting its plea for more tactical officers, but the matter of hazing had now been brought to public attention. Consequently the Flying Training Command issued Training Memo 50-0-2, 15 May 1943, which finally abolished hazing, though the limited class system was left intact. Commanding officers permitting hazing were to be relieved ("Those who require hazing to obtain proper discipline are not competent to command"). The authorities at Maxwell Field contended that the class

7. EFTC History, 1 Jan .- 31 Dec. 1943, vol. I, p. 255; CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, p. 1238. CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1241-50.

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system was popular with the cadets, and a poll taken there in May 1943 would seem to justify this. The evidence indicates, however, that the cadets as a whole agreed with the opinion of the public that such practices were not necessary to the winning of the war nor were they in keeping with the best American traditions.⁹

Honor System

In theory the West Point ideas of military honor were adopted in the preflight schools. Honor councils in group or wing were organized, composed entirely of cadets. A typical organization, such as that established at the San Antonio Aviation Cadet Center, consisted of a wing council composed of cadet commandants who were ex-officio executive officers of the group honor councils. Group councils were representative of the squadrons. The group councils reported conditions, made suggestions to higher authority, and undertook indoctrination of the lower classmen. The system does not seem to have worked successfully, as the councils were generally unwilling to convict their fellows even when guilt was clear. Then, too, there was considerable inconsistency in meting out punishments; in many cases leniency was carried to the extreme. The failure of the honor councils to meet the problems generally resulted in the adoption of other types of control measures which, while well intended, nonetheless undermined the honor system. Typical of such measures were those employed at Maxwell Field, where Major Reis-El Bara ordered that three different tests be used in each

9. EFTC History, 1 Jan.-31 Dec. 1943, vol. I, pp. 254-55.

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examination and that these "be passed out in such a fashion that no cadet could profitably examine the paper next to him."¹⁰

One writer mentions that student officers were the worst offenders in regard to the breaking of the honor code. This raised a question concerning the whole basis of honor in the Army. The argument for honor which was most commonly stressed was that of trying to convince the trainee that his future safety as an aircrew member might depend to a large extent upon the honor of the individuals comprising the crew. Almost never was emphasis put upon the more fundamental point that being honorable is being right and that the whole thing is bound up with one's character. Too often men who preached honor were not themselves honorable. The cadet had ways of discovering these things for himself. It was all very well for a commanding officer to say, "No aviation cadet who has passed through the Pre-Flight School (Pilot) at Maxwell Field, Alabama, can be unaware of the standards of honor set up, whether or not he accepts them fully for his own."¹¹ The cadet was made aware of the honor standards; he was not properly motivated toward adopting them.

In an attempt to correct this situation a number of officers from the Flying Training Command were sent to Nest Point in 1943 to attend a special course in honor indoctrination. The recommendations of these men resulted in changes being made in the honor councils looking toward

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^{10.} CFTC History, 7 Dec. 1941-31 Dec. 1942, vol. III, pp. 362-64; <u>ibid.</u>, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1251, 1254-56; EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 370-71.

History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 370-71. 11. <u>Ibid.</u>, pp. 378-79; 2d ind. (Cadet Landis W. Smith to CG, AAF, 12 Sep. 1942), Hq. SETC to CG, AAF, 18 Sep. 1942, in AFTRC Historical Sec. files.

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representation by election rather than by appointment. This resulted in the issuance of a memorandum which stressed the necessity of honor indoctrination and urged the commands to tighten upon eliminations for those who failed to meet the honor code. That the new system worked hardly any better than the previous one was to be expected. What finally resulted was that the honor system was left nominally in operation, but the schools took whatever measures they deemed necessary to prevent cheating and other forms of dishonesty. Proctoring of examinations, for example, was commonly practiced.¹²

Eliminations and Holdovers

Eliminations from preflight were for numerous causes. The most important were academic, physical, and disciplinary. The over-all elimination rate for each class fluctuated from 1 to 15 per cent. The ups and downs in academic failure often reflected the demands of flow, because the preflight schools had to furnish the quotas required for more advanced phases of training.¹³

Academic eliminations were at first based upon a policy dating from 21 June 1934, which read as follows: "In the future students who are making satisfactory progress in flying training will not be recommended for elimination unless they have failed in two major subjects (ground school),"¹⁴ Certain difficulties arose as to what the term "major subjects" included, though it came to be understood to mean

 Interview with Capt. T. H. Greer by Capt. Im. Habberton, Historical Officer, 15 July 1945, in AFTRC Historical Sec. files; History of SAAAB, activation-31 Dec. 1942, p. 207,
 Hq. GCTC to CG, AFFTC, 6 April 1942, in AFTRC 352.15.

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CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1253 ff.; EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 370-71.

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any subject to which 20 or more hours had been allotted in the program, excepting mathematics and radio code which were always considered to be major subjects regardless of the amount of instruction given in them. The attitude of the cadet toward eliminations came to be a rather indifferent one, because he realized he would not be eliminated except in the most extreme case. From the beginning, the courses in mathematics and physics gave the most trouble. At Maxwell Field various measures were taken to cope with this situation. "As a matter of policy the most promising and qualified instructors were detailed to mathematics and physics." Then, too, the system of outside help and instruction developed. If a cadet failed, he was given a re-examination; and make-up examinations were given to absentees. In all the schools some form of special help was given. These lenient policies plus the fact that instructors often went out of their way to make tests easy, particularly in the early days when there were no standardized tests, seriously impaired the standards of preflight training. Consequently on 6 April 1942 it was recommended by the Gulf Coast Training Center that a new policy on eliminations be adopted. The following standards were approved by the Flying Training Command:

a. Standard of proficiency

- (1) Radio and visual code. The standard of proficiency is established by the program of instruction.
- (2) For all other courses a minimum proficiency standard of 70% is established.
- EFTC History, 7 Dec. 1941-1 Jan. 1943, vol. I, pp. 353-54, 369; <u>ibid</u>., 1 Jan.-31 Dec. 1943, vol. I, pp. 246-47; History of SAAAB, activation-31 Dec. 1942, p. 197.
 16. 1st ind. (Hq. GCTC to CG, AFFTC, 6 April 1942), Hq. AFFTC to CG,
- 16. 1st ind. (Hq. GCTC to CG, AFFTC, 6 April 1942), Hq. AFFTC to CG, GCTC, 14 April 1942, in AFTRC 352.15.

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b. Eliminations

- (1) Any cadet who, at the time of graduation of his class from any phase of ground training, is deficient in any ground school subject, will be held over to the next class. If still deficient at the end of 4 1/2 additional weeks of instruction, he will be eliminated.
- (2) A cadet who, having once been held over as in (1) above, subsequently becomes deficient at some other school in any subject, will not again be held over to the next class but will, if deficient at the time of advancement or graduation of his class, be eliminated.

The above standards remained in effect for two years. Early in 1944, with the reduction in demand for pilots, consideration was given to the establishment of a more severe policy on eliminations. It was proposed that any cadet who failed a subject and who did not pass a comprehensive re-examination in that subject within five days should be considered to have failed the course and should be eliminated. This proposal was made a matter of policy by the Training Command in April 1944. At the same time the standard of proficiency in aural code was fixed at six words per minute receiving and sending and in visual code at five words per minute receiving and sending. For other academic courses the minimum satisfactory grade remained 70 per cent. In all courses of instruction of seven or more hours' duration, failure to pass the course or the re-examination was considered cause for elimination, though academic or faculty boards were authorized to consider "extenuating and mitigating circumstances" in cases wherein academic failure could be attributed to illness, emergency furloughs, or other circumstances "beyond the control of the individual student."

17. TC Memo No. 50-26-11, 8 April 1944.

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Academic failures gave rise to the problem of "holdovers." Until April 1944 students who were deficient in any ground school subject were held over for an additional period of instruction. They were given a regular schedule of classes, including the subject or subjects which they had failed. Holdovers were eliminated only if they were unable to make passing grades at the end of the extra period. The policy toward these academic holdovers was not consistent. The Santa Ana pilot school, for example, at first gave them special help and guidance, but later the holdover program there was regarded as simply "a second trial of proficiency," without "coaching" or leniency. The "hard" and "soft" policies alternated until retention for academic failure was abandoned in 1944.

In the first six classes at Maxwell Field there were no academic holdovers. This is explained by the fact that the primary schools were taking all preflight graduates (indeed during these early classes in order to meet quotas for the primary schools men were often taken out of preflight before they had completed the course), while the academic standards at the preflight schools were also comparatively lower than was the case later. Then, too, the quality of the trainees was higher during the early classes than was the case several months later.

The year 1942 brought increasingly higher academic standards while at the same time the quality of the individual trainee was decreasing. This situation resulted in considerable numbers of academic holdovers. At the same time the number of students held over for reasons other than academic began to grow. These reasons included hospitalization, emergency furlough, and disciplinary action. In addition, graduates

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were sometimes retained at preflight schools because the primary schools could not absorb them. During 1943 the total number of holdovers ran into the thousands. This situation was due largely to the inability of the primary schools to absorb the great numbers of graduates being turned out by the preflight schools. During 1944 the contraction of the pilot program left still larger pools of preflight graduates in spite of reductions in the number of entering students.

Evaluation of the Training Program

By the end of 1944 nearly a third of a million American aviation cadets and students had graduated from preflight schools.¹⁹ Whatever the shortcomings of the program may have been, the trainees had at least learned many things which were fundamental both for the technical aspects of subsequent aviation instruction and for their participation as junior officers in a military organization. The two chief aspects of proflight training--military indoctrination and academic instruction--were at times opposing forces; the necessity for training men quickly in the essentials of flying, however, meant that peacetime officer standards had to be compromised somewhat. The academic-versus-military argument was reflected not only in curricular changes but also in the attitudes of the two groups of instructors, neither of which, it would seem, was fully sympathetic to the training offered by the other. Low morale among the academic teachers probably impaired the quality of

Nov.-31 Dec. 1944, vol. I, pp. 103-05, 109, 111.
 AFMSC, "[Statistical] History of Flying Training, 1 July 1939 through 31 Dec. 1944," in AFSHO files.

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^{18.} CFTC History, 1 Jan.-31 Dec. 1943, vol. VI, pp. 1277-78; ibid.,

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their instruction. The contribution of these civilians, in and out of uniform, however, was a notable one and provides a good illustration of the way the Army can marshal civilian skills rapidly to meet specific military needs.



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GLOSSARY

AFTAD	AAF Preflight School Air Adjutant General Assistant Cnief of Air Staff Air Corps Training Center AAF Flying Training Command Statistical Control Division, Office of 'Management Control AAF Training Aids Division AAF Training Command
B-N	Bombardier-Nevigator
C/1.C CFTC	Chief of Air Corps Central Flying Training Command
IFTC	Zastern Flying Training Concend
FTC	Flying Training Command
GCTC	Gulf Coast Training Center
J.C.R.	Jumping, chinning, and running
0010 003	Office of Chief of Air Corps Officer Candidate School
P	Filot
Salab Saaco Sinto S/	Santa Ana Army Air Base San Antonio Aviation Cadet Center Southeast Training Center Secretary of Jar
T&O TC	Training and Operations Training Connand
l.CTC TT LTTC	West Coast Training Center Wing-Engine-Fusclage-Tail Western Flying Training Command

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Prof. R. Eliss Edgar, AAF Preflight School (P), Maxwell Field, Ala.
Capt. D. E. Ellett, Student Section, Aircrew Preflight Unit, AFTRC
Capt. Lex W. Fullbright, Director of Physical Training, AAF Preflight
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Brig. Gen. Charles R. Glenn, Surgeon, AFTRC
Maj. A. B. House, Officers' Section, A-1 Division, AFTRC
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Tab A

Details Concerning the New Medical and Psychological Examining Units

1. It has been necessary to establish Medical and Psychological Examining Units in seven Basic Training Centers: Greensboro, Miami, Keesler Field, Jefferson Barracks, Sheepard Field, Amarillo, and Buckley Field, and planning is well advanced to accomplish aircrew examining and processing at these locations. The choice of locations for Basic Training Centers has been limited by: (1) the necessity of using present installations and minimizing alterations of buildings, (2) capacities of existing installations, (3) availability in the light of requirements of other Commands for the same facilities, and (4) prior commatments as to the use of existing stations. Within these limitations locations were selected so as to minimize rail travel. The decision to use the seven Centers named reflects all these considerations. From some points of view better locations could have been selected. For example: Kearns, Utah, would appear to be a desirable location, but was more urgently needed for other purposes; Miami is poorly situated with respect to rail transportation, but this Command was directed by Hendquarters, Army Air Forces, to maintain a large capacity there.

2. Owing to directives previously issued and housing commit-A.P.T.G. ments over which this Headquarters had no control. medical cannot begin in these Centers until 1 September 1943, and aircrew aptitudes until 15 October 1943. The greater delay latter instance is occasioned by the necessity of procuring apparatus; critical materials are involved and, even with obtainable priorities, deliveries cannot be expected much 15 October in any case. These functions will continue to in the present Classification Centers at Nashville, San An Santa Ana, until such time as pro-tested trainees arrive f colleges, at which time the Classification Centers as they will be discontinued. There will thus be no interruption process of classification. It is realized, of course, that the new flow can be established, the earlier will be the a savings in transportation and in unnecessary college training quicker will combat crew candidates enter upon training for specialties.

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Tab B

Reasons for Continuation of the Present Proflight Schools

1. The chief excuse for the college training program, from the point of view of mircrew training, was to better preserve the students for preflight training.

a. It will be recalled that at the beginning of the present classification system all educational requirements for aircrew trainees were removed. The army Air Forces has constantly stressed the fact that the standard of training must not be lowered. Where formerly all Aviation Cauets had two years of college education or the equivalent, now very large numbers have had no college training whatever. It has been recognized in the preflight schols for some time that many Cadets are unpresered to absorb the scademic training prescribed by the preflight curriculum. Besides the man who had never attended college, there were others who had been out of school for some time and so had forgetten much of what they had learned and also how to study. Others had failed to take the courses, such as mathematics and physics, which are most essential in preparation for meetinght schools.

t. It was important therefore in order to assure more uniform success in the preflight school to give this preparatory period in college. In other words, this progress was not intended to replace the c program of instruction given at preflight school, but better to present present day applicants who are trysically and psychological topological but who are short on the academic side.

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c. A coordination is being worked out between the college training curriculum and the preflight school curriculum which will to minimize duplications and to integrate the two stages of into a more functional whole.

2. The colleges are unprepared to take on the entire training for several reasons.

a. The chief reason is that the teaching staff is **chiefesent** not properly address to this type of instruction. The Training Commands has gone to considerable trouble and expense to collect an "to train teachers of the specialties in preflight school. Some 1200 **the**tructors have been produced, commissioned, and trained for their part taller tasks. The college teachers are not at present similarly premared to undertake instruction in such subjects as aircraft identification, radio code, make and charts, etc., without further training the experience. Such courses and others given in preflight schools require teaminuse and methods which are unknown to most college teamant Have

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b. If the present teachers in preflight school were to be distributed among the colleges, this would create several problems. One of these is that the supply of these teachers would be inadequate when apportioned among the very great number of colleges to be staffed. Another is their military status. It is questionable whether colleges would submit to being militarised to this extent.

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3. Coordination and standardisation of preflight instruction in the colleges would be highly unsatisfactory. It has been an extremely difficult problem to attain the standardisation and coordination now existent in only a few preflight installations. It is obvious that this can be much more easily accomplished in preflight schools then in 151 scattered colleges. Furthermore any attempts to coordinate and standardise training in the colleges, if they are to be successful to any useful degree, would require militarizing the supervising and teaching in the colleges. The stainment of present standards in the preflight schools has been difficult to accomplish. The schools are now operating at a higher level of afficiency and enthusiasm than at any time in the past and it is considered unwise to take any step which would millify these important gains.

4. The equipment required for proflight courses is now entirely inadequate in the colleges, and the possibility of future producement of equipment is extremely dubious.

a. Certain subjects, such as aircraft identification, radie code, maps and charts, etc., require special equipment in quantities sufficient for use in the teaching of many groups and so those subjects could not possibly be given in the colleges at this time.

b. The preflight schools have developed methods of final education on a scale never before realized in public or private educational institutions. One example is the flash system of telcoing eircraft identification. This procedure requires a supply of projectors. censers shutters, and large numbers of slides.

c. On 14 July 1943, this Meadquarters was advised 14 Alter that no new equipment for instruction in aircraft identification would be invediately forthcoming. On that date only 60 of 802 un increase sitioned by this Command had been delivered, not enough to approxime preflight schools, let alone distribution to the many colleged a comparable situation prevails with respect to equipment for the instruction.

5. In addition to the subjects to which the preceding discussion pertains, the preflight schools administer types of traffing we could not be duplicated in the colleges.

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to serve very large numbers of traine s. It is out of the question to atternt to perform this service in the colleges owing to the lack of equipment and personnel. While it is not regarded as entirely impracticable to attempt such inductrination in Basic Training Centers, there are definite advantages to maint ining the present locations of this training. The experience of the Gamets with simulated high altitude conditions and the testing for nice. Altitude classification should come menter to the time of flight training. Furthermore, a movement of this function to the Basic Training Lenters would require a duplication of equipment and personnel for the surveye during the period of transition, similar to the duplication or provisions for classification examining.

b. Another type of training possible is preflight schols but of exclusions in the colleges is a continuation of military training. The course in basic training received before entering college is admittedly rather brief. The colleges are not military institutions, and very few one equipped to a fer serious military training. The meetlight schools on the other hand are military installations in a military atmosphere. They are equipped with facilities, such as obstacle courses, and they continue to review and to extend military training absorbed in the 3 sic Training Centers and to contions the physical bardening precesses to designable for presering the pen for combat flying. The possibility for coordinating and standardizing such training in a few preflight schools as commared with 151 colleges cannot be periously questioned.

c. Burthermore, preflight acros is have made serious attempts to indoctrinate Aviation Caneta with the st quess desirable in Public. T.C. offic rs, with enthusiasm for their training and with a contat spirature menon which would be difficult to bring about is the colleges.

d. The superiority of the facilities and teaching prisonnel at the pretiumnt scho is as command with those in the college is so great that if there were any question on eliminsting one stage of the other, this Headquerters is forced to the conclusion the table or flight scho is should not only be permitted to continue to that any instruction preparatory for profilight might be the ducted in three Centers such as the present preflight instations one there is colleges.

6. i' the present preflicat schools were to be discontinent, solute mustion primes as to the loc tion of classification in

a. We dish projected for the number calls for the ensignment of the Cadet should be as lete in his training as the current of the Cadet should be as lete in his training as the current will permit in order that charing outes may be more analy

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met. According to plan, the proflight curriculum will not be specialized so that assignments can be deleyed almost to the point when shipments are made up for flight scho ls.

It would be highly underir ble to have specific assignments if 1 colleges. This would require a very large number of made in some "Il colleges. This would require a very large number assignment boards in place of three at the prellight schools. The b. process of assigning Gadets to Pilot, Bombercier, and Nevigator training can be hendled most effectively by a preflight school board especially selected for its skill in the interpretation of antitude retinge, shyaical exemination read to, and other pertinent date.

c. Aside from the such enlarged mersonnel that would be recuired if assignments are made in the colleges, coordination of Fasignments in order to meet the training motes, would be next to impossible.

7. Concerning the transportation problem, it can be seld that the Goliere Swining Program is to a large degree responsible for the present state of affairs. It orn also be said that in spite of the existing distribution of students to contiered colleges, there are nenects which tend to clleviste the situation.

a. The proflight rebools are, as was originally planned, contraily locates with respect to the illect schools which they supply. The routine of statents it on colleges to the flight chould through preflight is thereforement as serious a matter as theoretically it would seem.

b. Gover existing circumstances there are many steps being taken to requee transportation. For expande, students eliminated in prethe Classification Centers, in weflight and in flight schools a INITIAL ANTIGH proceed directly to certain technical schools without returning to Basic Training Centers. This procedure is admittedly a tempos expediency during the transition to the new classification evenining procedure in the pasic training Centers. Under the plan sociate go AMIN throcecure in the Basic (Faining Centers. Onder the Stan spatial go-into effect (see attached Proposed Flow Chart), aircrew students will have been exomined and our lified for different types of technical training before going to college. Such students upon later elimination from flying training can be more visely assigned to technic labraining AIRI and snipped impediately to technical schools. 870

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c. In addition, studies at this Verdmanters are determined on the suscition of distribution of studentr with a view to remained treas activity and the state of t trana ortation requirements. As one instance of the result winsuch a trana artation requirements. As one instance of each by profer construint, a recent movement of students in the Southeast, by profer constitute, a recent movement of students in the Southeast, by profer constitute one-thic of areviews requirements in closer had been increased. n twithertending the s of that numbers in closer had been in

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	71	Buildings enflicient to house a sual Link Trainers, if this phas included in the course.	
	<u>)</u>	itional Personnels -	
	(1)	Genniusioned: 16 Officies for Military Instru- Administration. 1 Dentist 3 Medical Officern 2 Flight Surgeons or F.S. Family	
		Mulisted: 50 Medical He. & Eq. Sq. W.C.A.C.T.C. wi mufficient other emlisted person provimetely 25. It is bolieved already allowed Meffett Field Owartermater activities for this	ll be able to furmish mol, estimated at open Quarternater personnel
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# RECTRICTED

## OFFICE OF THE CHIEF OF THE AIR COMPE

VARIAGEOR

Catabar 1, 1940.

SURJBON: Development of Thying Onder Leephion Conters.

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Commanding Officer, Mass Ceast Air Dorys Training Ceaser, NoticityField Scalifornia.

1. It is contemplated that anthority and indiffections to develop Flying Godet Reception Conters will be published in the immediate future. It is usificiated that an adaguate Reception Conter for your training activity will require the accomposition of an arerage level of 750 trainage. The schedule finder which Reception Center trainings will require the accomposition of an arinclude space to permit physical training, military training, supervised athletion and the complete processing of assigned students. Th event the following information to this affice, with the least practicoable delay:

A. Manues and type of structures required to nest this objective.

b. Additional gersennel - commissioned, enlisted and civiliant required for the operation of the Reception Conter-

d. Additional equipment required for the spora-

2. It is requested that you submit resommendations severing the desirability of leasing facilities suitable for this Center, tegether with information as to the availability of installations that you consider adaptable to this purpose.

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devoted to dual instruction in the elementary schools. b. A new mechanical trainer, being developed by the Materiel Division, is, according to information recently received, to be made available to this Training Center for test. There are reasons to believe that this device may prove of greater value in determining eliminations and in reducing the time necessary for dual instruction than the Visual Link Trainer. It is therefore in Cadet reception centers be suspended pending a determination of the efficiency and adaptability of this new device.

7. For information as to physical installations, additional personnel and equipment to establish and operate this reception center, see first Indorsement dated October 16, to latter from Chief of Air Corps, dated October 1, 1940, file 600.1, subject: "Development of Flying Cadet Reception Centers".

2 Incls. - 1 added Incl. #2 - Prog. of Instr.

Non- Maria Charles

H. F. Earmon Brig. Gen., Army of the U.S. Commanding

Carl Street and Street and Street

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	(a) (b) (c) (d) (e) (f)	Military Lew  11 hours    Citizenship  2 hours    Mathematics  20 hours    Military Hygiene ond First Aid	
ı	Admin	istrative Indoctrination.	
	(a) - {b) (c)	Customs and Courtesies of Service	

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3.

Fremen of Instruction Air Corps 3 placement Cont r (Cont'd) 4. Proje Vilitery Indectrination. (d) C_remenies and Inspections..... 6 hours B. D.tril d Flon. 1. Election and Fracessing (-) Reantion, resignment, initial is us of (t) En. 03 (;) for lot. / rrivala..... 2 hour-NOIE: It funder atels of milit ry disciplin, and drill will to trusht individual: during all armitable fr . periode, including freinge, relating, te. tions will be conduct d under a arrange of th: Research Section of the M dierl Division, Offic , Chief of Mir Corps. 2. Acrdinic Training (r) <u>Yilitary Low</u>..... 11 hours JJIE: 411 opergnments or inclusive, and refor to indicated toxt. let hour: . 2.' Ferrareho 1-17. ... rtiel:s of Wor 1-16, 74, rid list program of article of ter 64. Smithial Test No. 21 - Forsgrouts 1-17 F. 27-10 - Para proce 1-7. 2rd hour: MON Forspress 17-35. Articl.s of "nr 69, 70, n.1 105. FN 27-10 - For grothe 70-172 (rifirmed only). -2-"-512-, AC

Frequence of Irstraction Air Corps Replacement Conter (Contid)

3rd heur: MCM Perrgraphs 36-62, 95-96. Articles of Ver 17, 18-20, 31, 38, 111 and 114, 115-116. Appendix 2 (reference only). Appendix 5. Appendix 6, rese 260 - perrgraph "continuores," proce 263 (reference only).

<u>4th hour:</u> MCM Peregraphie 63-26. Articles of Wer 21, 29-37, 39-40. Annendix 6, Peregraph "Nation to Sever," or z. 263 - Peregraph "Explanation of nlar of guilty," results 264 (reference only). Appendix 6, Peregraph "Record of Natters," nages 264-270 (refer nee only). Appendies 7, 3, and 9 (r ference only).

5th hour: MON Performan 27-109. Articles of Mar 22-27, 41-45, 104, 105, foi 113. Appendix 9 (r for not calv). FM 27-10, For grants 745-359 (ref r loc talv).

6th hour: MC: Por gropha 110-126.

<u>Sth hour</u>: NON Performan 139-146. Articles of Mor 69-83. Appendix 4. So diffection 33. viddle of pogr 243 - Soudifiention 75. poge 243 (ref nor alv).

9th hour: ICI Propreshe 147-149. Articles of for 39-93. Appendix 4, Specification 76, propaga - Specification 100, propresson (ref.r.net orly). Specification 21 - For rephone 18-25 (reformed orly).

10th hour: "C" Foregroups 150-152 Articles of Mer 94-103, 105, 107, 109-110, 112-113, and 119-121.

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October 2, 1940.

Flying Cadet Reception Centers in Program of Instruction.

Commanding Officer, Southeast Air Corps Freining Conter, Maxwell Field, Alabama,

1. It is contemplated that a Flying Cadet Reception Depot will be established in each Training Center, as soon as it is practicable to do so. Cadet Reception Depots will perform the following functions:

4. Conglete processing of Flying Cadets.

b. Physical training, close order drill and training in military discipline.

g. Such additional instruction and training as may be practicable during the period allotted (4 weeks) that will serve to further qualify trainees for instruction as pilots, boabardiers or navigators.

2. It is desired to emphasize the physical development of Flying Cadets, with the purpose of preparing them for the intensive course of instruction given in the flying schools.

3. Attached is a copy of the Training Syllabus used by the Royal Canadian Air Force in student instruction at the Canadian Initial Training School. Canadian Flight Trainees receive eight weaks of instruc-tion in this school, prior to convencement of flight training.

4. It is requested that you subsit reconsendations covering program of instruction to this office by October 15, 1940. Your recommen-dations are requested as to the advisability of instruction in the Visual Link archiver with the objective of accelerating the statest's progress curing the elementary place of flying instruction. In this train-in, the bad uses the link Trainer, without cockpit inclosure. A panorane depiction types of boutzons and various visibility conditions encircles the trainer. trainer.

1 Inol. Star Del -Oy Syllebus. די זה יייי נידדית דר: מי, ימימים M., MOACTO

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Fromm of Instruction Ar Corres Replacer at Conter (Contid) (Simultaneous Simple Equations ard Frablems.) 14th hours Review and Examination. 15th hours Chanters XVI and XVII, above text, (Treary of Exponents and Redicals.) 16th-Comptor XIX, above text, plus projes 17th hour: 413-423 on growns (Quadratic Esuations - Use of Farmulae.) 1352-19th hour: Logrithma. 20th hour: Acri - ord Econtartics. <u>lst hour</u>: Fersond Sypilare. F' 21-10 Joon, 1 - Junirol •3 9 - Furdarl 6 - Turiril -istrae. 2nd hour: F' 21-10 Corn. 2 - Commission Pinters, 3 - Restirter 21 .19.3. 3ri htur: Nº 21-10 Prin. 4 - Ist stire1 Ti sta. 5 - Inn at-b rad Dischara. 7 - .iso.11-a tat. 4th hour: First ...id. -FI 21-10 Corp. 10, Stet. 1-5 itel. 5th hour: Ef 91-10 Chan. 10, S. et. 6-10 itel. ( ) <u>Chapier1 Warfore Defence - Letur s</u>..... 2 hars <u>let hour</u>: Discussion of priority of micel n entrinne tr ir acc; mrstusting nat mentiotien coniment; first nië for one ensuriti -. 22: hour: Practical instruction in use of "To most; protionl express in identification of evenical agents -Tath 4s of decombo institute. - 5 -





Promot of Instruction Air Corns Featrocent Conter (Conter)

> tica and functions of the wir Corns Technical Training Control. The Miscussica of the wir Combat Forces will include a detailed exploration of the units into which the Combat Forces have been formed, including the oversees units, and the relation of the various units to National Defense.

- 4th hour: The Mir Chans Sumply System. The functions of the Material Division will be discussed, including experimental producement and sumply. The chain of sumply will be traced from the letting of the original contracts through production and distribution to the operating units; the discussion should tring out the delays entailed in the production of characts.
- 5th hour: Fistory of Aviation. This lecture should cover the entire hist ry of flying from the first erace tion of flying to the present log.
- Sth hour:History rrd Functions of Obs.rup-<br/>tion Aviation.This lecture will other the<br/>deployment of bolloons and cir-<br/>ereft for observation nurmous to<br/>the present time. It will also<br/>discuss the requirements for b th<br/>observation and ricematisched<br/>aviation.
- 7th hour: History and Functions of Pursuit Aviation. The Mistory and role of Pursuit Aviation, both fighter and intercenter. The lecture will include an authine of the role of the mursuit airdane in the anti-aircraft defense of a ration.
- <u>3th hour:</u> <u>History of Embordment Amintion.</u> This locture will discuss the history and proving improvement of bombardment amintion; the development of long-range heavy types will be noted and the most therefor.

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7-5124,10



Progrem of Instruction Air Corps Replacement Center (Cont'd)

- 2nd hour: Chapter 2, Section II, FM 22-5, (School of the Soldier.)
- 3rd hour: Review second hour, plus Section III, Chanter 2, FM 22-5, (School of the Soldier.)
- 4th hour: Review second hour, plus Soction III, Compter 2, FM 22-5, (School of the Soldier.)
- 5th hour: Cirpter 3, Section V, FN 22-5, (School of the Soldier.)
- 6th hour: Chopter 4, Section I, EM 22-5, (School of the Soldier.)
- 7th-Sth <u>9th hour</u>: Chanter 4, Section II, FM 22-5, (School of the Platoon.)
- 10th-11th 12th hear: Crept.r 4, 3.ction III, (School of the Company.)
- 13th-14th hour: Chapter 9, Section IV, FN 22-5, (Inspections.)
- 15th hour: Chenter 8, Sections I and II, (Esttelion Drill.)
- 16th hour: Boview Chapter 9, Section IV and Chapter 3, Sections I and II.
- 17th hour: Crepter 8, Section III (Regiment Brill.)
- 18th hour: Chenter 8, Section III (R_giment Drill.)
- 19th hour: Chroter 9, Section I. (Reviews.)
- 20th hour: Chapter 9, Section I and Section II, (Reviews and Escorts.)

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7-5124,43

Program of Instruction Air Corps Replacement Center (Cont'd)

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V-5124,AC

Program of Instruction Air Coros Replacement Center (Cont'd)

V. TEXTS:

·o.	SURJEOT	TEXTS	SUPPLY AGE_CY	POURS
L.	Reception and Pro- cessing.			_ 30
28	'ilitry Law of the United Strtes. Articles of 'ar.	Venuel, Courts Vertial 1928, AEC Snecial Text To. 21	AG	11 .
52	Citizens'in	"Lecture on Citizenshin" Supposed by a complet, ACTS Library "The l'ilitary Policy of the United States." [2]. Gen. United States." [2]. Gen. United. "Principles of American Democracy" John Fresett Coore. "Actual Government." Fort "American Government and Politics." Beard.	Purchase Local Library	or 2
2c	Methematics	"Tow School Algebra." Vent-	Purchase	20
2d	:ilitory ^v ygiene	TF 8-33 TF 3-154 FN 21- <u>10 TF 8-155</u>	AG	5_
2e	Chemical Werfere Defense	FM 21-40 FS 3-3 FS 3-1 FF 3-2	AG G	5
2f	Current Events	Daily Yews	<del></del>	
32	Custons and Cour- tesies of Service	7F 11-157 _F:: 21-50	AG	
3Ъ	Squadron Advinis- tration and Com- mand	"Duties of Soundron Officers ACIS Special Text. TX 12-250	n SEACTC AG	10
30	Orgenization Lec- tures.	AEC Text #227 AEC Text #198 AEC Text #185 FN 1-5, 1-10, 1-15, 1-20	AG	A B
4£	Carvel and Firing Caliber .45 Pistol	F3 7-16	λG	6
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Program of Instruction Air Corns Replacement Center (Cont'd)

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	SUEJTC:	TEXTS	SUPPLY AGETCY	POURS
	Interior Guard Duty	FM 26-5	AG	4
	Infeatr" Drill	IF 7-248, 7-249 F' 22-5	AG	20
4a	Cerenonies and Insrections	<u>F.: 22-5</u>	AG	6
5	Physicel Training	<u>71 21-20</u>	AG	32
			Total	163

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AIR CORPS REPLACEMENT CENTER (Air Crew) A State of the second second

PROGRAM OF INSTRUCTION for

Pilot Trainees

I. <u>OEJECTIVE:</u>

The preparation of trainees, both mentally and physically, for intensive pilot training in the Air Corps Flying Schools.

II. SCOPE:

1. Academic preparation will include such subjects as will prepare the trainee for the flight and ground school instruction which he will receive in the Air Corps Flying Schools.

2. Military training all include instruction in basic military indoctrination, military customs and regulations, and infantry drill.

3. Physical training will fit trainees to absorb future intensive training without undue fatigue or ill effects.

III. DURATION:

Nine weeks.

IV: PROGRAM OF INSTRUCTION:

A. GENERAL PLAN

1. Academic Instruction 160 hours a. Safeguarding Military Information and Cryptography,.... 3 įb, War Department Publications ..... 3 c. Military Customs and Courtesies..... 3 d. Air Forces..... 10 Chemical Warfare Defense..... е. 2 f. Naval Forces..... 10 Ground Forces..... 6 6 Aircraft Identification..... h. 33 į. Code..... 50 Sommunications...... j. Į Physics..... m. 30 n. Fir b dd..... 1: - · · · · · · · · · · · · --- ]---

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	Progra Air Co	ား of ကြုေးs R	Instructio Menlacement	n Center (Cont)	d.)			
		8.	Basic Mil	itary Indoctri:	nation.		45 hours	
			c. Infan	l of Pistol ior Guard Duty try'Drill onies and Inspe	• • • • • • • • • • • • •			•
		з,	Physical (				45 hours	.,
	B.	DES	COTOTION OF			Total	237 hours	
· · · · .				F COURSES; TEXT	S, AND DISTR	IBUTION.		
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			A - 1 per	student gradua	te (text to	be retained by	otudaut)	
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		з.	Academic C	ourses, Texts,	Materials, a	und Distribution	n :	
				Subject		Texts and Materials	Distribu- tion	
$\bullet$		· · · ·	a. Safeguar and Crys	ding Military Mography	Information	AR 380-5 FM 24-5	Ð	
			Classi of doc	fication and puments and dis	rotection cussion of	TE 11-204 TE 11-205 TE 11-225	D P P F	
			crynto	rranny.		M-94 Crypto- graphic device	Ð	
		δ.	Purpos	rtment Publica e, use, and in	dexin, of	AF Reg. 5-1 AR 1-5	я Э	
			Regula	egulations, Ai tions, Technic	al Orders.	AR 1-6 AR 1-10	1) D	
			Traini: Manual	ng Manuals, and	l Field	AR 1-15 FN 21-6	D D	
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Program of Instruction			
Air Corps Replacement (	Jenter (Cont'd)		
c	Military Customs and Courtesies	FM 21-50	С
	Discipline, honor, morale, leadership; customs, personal	FM 21-100 TF 11-157	A E
	finances.		Ш
	Air Forces	. <u>.</u> .	
	Position and organization of Air	🖽 <b>15</b>	В
	Forces in U.S. Army; discussion	FM 1-10	В
	of Combat aviation, including Bomb, Pursuit, and Reconnaissance	FN 1-15 FN 1-20	B B
	with weapons and employment; non-	FM 101-10	_D
	combat aviation, including organ-	. <u>T1</u> : I→409	D
	ization of training, supply, and ferrying services.	Jane's "all The "Morlds Aircraft"	D
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		reports.	
e.	Chebical Varfare Defense	F11 21-40	£2
	Chemical agents, protection and	TF 3-2	E
	protective equipment.	TF 3-10 TF 3-216	E
		TF 3-217	E
Se and a second s		Con Kon)r	D
		Gas Mask Gas Identifica-	B D
		tion set	
and the second		Gas Chamber	E
f. N	aval Forces		
	Organization and functions of the		B
	Navy and the fleet; types, charac- teristics and recognition of Naval	Naval Operations	B D ·
	vessels, fleet disposition and tactics.	Vols. 1 and 2	•
A State of the second sec		Ship models	E
Participation of the second se		Silhousttes Playing Cards	E .
		- tay ang - car as	- <b>-</b>
: g•	Ground Forces	DI 100-6	
	Organization and size of units, . offensive and defensive disposi-		B D
	tions and tactics, special oper-	*	
8	ations and recognition		
h.	Aircraft Identification	Fit 30-30	В
	Classification of types and dis-	£ii 30→35	B
	cussion of identification, methods		B
	silhouette and model study and range estimation exercises; em-	TF 1-258 TF 1-259	e e
en e	phasis on American aircraft.		
		Playing cards Model Sets	E É
Hel	A grant of the second sec	Silhouette	E.
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Program of Instruction			
Air Corps Replacement Center (Cont'd.)			
1, Code		D	*
This course includes reception	TM 11-454	Ľ	
proficiency: Aural - 8 words per	Code Practice	E	- 1
minute: Visual - 6 words per	Equipment Signal Lights	12	
minute.	STERRY TUERDA	101	
j. Communications		**	
Various means of communication	FM 24-5	В	
including pyro, signal flags, and panels.			1
			3
k, Maps, Charts, and Aerial Photos Types of projections, map reading	FM 21-25	в	
and aerial photo reading.	TF 1245	EX.	
	TF 5-12	щ	
	TM 1-205	B	
	Ruler	В	
and the second sec	Protractor	B B	
$= \left( \sum_{i=1}^{n} \frac{1}{2} \sum_{i=1}^{n} \frac{1}{2}$	Simple Compass Maps and Charts	л Е	
	Aerial Photos	E	
L. Mathematics Review of Arithmetic; Ratic and	To be written		
Proportions; simple.algebra; use	Ruler	в	
of graphs; angular measurement;	Protractor Simple Commass	B B	
Vector problems; use of scales.	STRUCT & CORDERS	ц.	
- m. Physics	"Elementary	в	
Fundamental laws of fluids and	Physics"		5,
gasses; heat and temperature; laws of motion; vector forces; units of			
measure: work and energy.			.,
n. See page 5.			
3. Basic Military Indoctrination			
a. Manual and Firing Cal. 45 Pistol	FM 23-35	a tu	
Description, functions, care and	FS 7-16 FS 7-17		
cleaning, manual, marksmanship (including aiming exercises and			
firing).			
Total And District			
b. Interior Guard Duty Provisions and duties of guard	PM 26-5	в	
personnel, general orders (ver-			
batim), prisoners, details and			
rosters.			
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HEADQUARTERS Army Air Forces Pre-Flight School (Pilot) Maxwell Field, Montgomery, Alabama

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September 26, 1942.

SUBJECT: Reconsideration of Training Program, Army Air Forces Pre-flight School (Filot).

TO: Commanding General, Southeast army Air Forces Training Center, Maxwell Field, Alabama, (TNN:: Commanding Officer, Maxwell Field, Ala.)

1. It is believed that we not be valuable at this time to recomsider the complete training program when in the Army Air Forces Pre-flight School (Filet) to determine when it is the most efficient program possible. The precent training program at the pre-flight School has been in effect for a sufficient proved to warrant tere expectigation of its value.

2. It is suggested that the value of many phases of the program might be given serious consideration such as:

a. The value of Aircraft Identification at this period of training. It might be argued that thirty (30) minutes spent on Aircraft Identification after one has become an officer and ready to go into active operations against the enemy would be of more value than eight (3) hours spent in the Freflight School, because:

(1) Types may change before the cadets now in Pro-flight School get into active combat, so that many models now studied will be obsoleto, while there will be many new models.

(2) Since the cadets have not become familiar with the realities of plane structure, any study of Aircraft Identification may be somewhat abstract if studied before they have flown.

b. It is understood that Code is not given in primary schools at this time. The question is raised whether or not it might not be better to give less Code in Pre-flight and more in Primary.

c. A scientific and objective investigation might disclose that the twenty (20) hours course in Physics may not be of as much practical value to pilots as has been supposed.

d. Likewise the practical application of the course in mathematics might be questioned.

e. Every other academic course might be subjected to the same careful scrutiny.

- 1 -

f. There has been some apprehension as to whether or not the cadets are in a fighting spirit, and therefore the benefits in fighting spirit which might accrue from beyonet drill warrants consideration of making this a part of the training program.

<u>E</u>. The desire of having cadets familiar with ground forces creations leads to the question of whether or not it might not be more fruitful to have the cadets spend one complete day assimilating an infantry attack and defense with blank ammunition than it would be to give six (6) hours of this work in the Academic Department. The problems of concealment and the attitude of the ground soldier as well as a consideration for his problems and safety might better be impressed upon the cadet by a field problem than by classroom study.

4. Another reason why it might be well to reconsider the whole training program at this time is that many subjects are now taught which were not taught at the time the program was created, such as the subjects required by Training Memorandum No. 25, Fq., Southeast Army Air Forces Training Center, dated September 21, 1942, and First Aid.

5. The above suggestions are motivated by a desire to use all available man power in the most effective way, so that no time is spent upon anything if this time could be better spent in other phases of training or in different methods of training. The above is not necessarily the belief of the undersigned, but it is intended purely to suggest that the whole program be investigated to determine whether or not we are accomplishing the most per man hour spent.

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Lt. Col., Air Corps, Commanding.

- 2 -

50-23-1 3 Pages Page 1

T C MEMORANDUM

NUMBER 50-23-1

HEADQUARTERS ARMY AIR FORCES TRAINING COMMAND FORT WORTH 2, TEXAS 23 May 1944

#### TRAINING

#### Preflight Training, Program of Instruction

(This Memorandum supersedes T. C. Memorandum No. 50-23-1, 19 February 1943, and rescinds those portions of T. C. Memorandum No. 50-1-1, 21 April 1943, pertaining to Preflight Training.)

SECTION I - General II - Flan of Instruction III - Medical Processing and Assignment

SECTION I - General

- 1. Objective:
  - a. Proficiency of students in the fundamental principles of military aviation preparatory to essignment to flight training in Primary Pilot Schools, Navigation Schools, or Bombardier Schools.
  - b. Preparation of students for service as junior officers or Flight Officers by necessary indoctrination in military subjects, honor, and discipline.
- 2. Duration Ten (10) weeks.

3. This program of instruction will be uniform for all students at Preflight Schools, whether classified as Pilot, Navigator, or Bombardier, and will be placed into effect upon receipt at the station level of instructor handbooks for each course from the Ground Training Technical Advisory Unit, Randolph Field, Texas. The publication and distribution of student workbooks for each course will follow at a later date.

#### SECTION II - Plan of Instruction

4. Aural and Visual Code

- Scope Aural code, minimum proficiency of six (6) W.p.m., sending and receiving; visual code, minimum proficiency of five (5) W.p.m., sending and receiving.
- 5. Aircraft Recognition
  - a. Scope Original presentation of forty (40) aircraft on "List A"
    (T. C. Memorandum No. 50-26-3) through use of basic TAD slide
    set; recognition proficiency at exposure of 1/10 second on close
    up (non-distant) views; knowledge of enemy wing span within a
    tolerance of plus or minus one (1) foot.
  - b. Every approved method and device which will tend to make training interesting and successful, including the flash exposure method, Balopticon, shadowgraph, models, posters, and training films will be employed to the greatest advantage.
- 6. Applied Aero Mathematics

 Scope - Review of fundamental operations, fractions, percentage, conversions, ratio and proportion, equations and formulas, graphs, logarithms, and trignometry es applied

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Hours

50-23-1 3 Pages Page 2 Hours to future aircrew training. Six (6) hours are devoted to an explanation of and drill with the E-6B computer. b. Instruction in this course will be given on a proficiency basis only. Provision will be made for allowing entering students to take a comprehensive substantiating examination in the subject of Applied Aero Mathematics. Students who attain a satisfactory grade on the examination indicative of their proficiency in the subject will be excused from further instruction except for those hours devoted to the E-6B computer. 7. Maps, Charts and Aerial Photos 24 a. Scope - Fundamentals, interpretation and use of maps, charts and aerial photos; relief; symbols, measurements of distances and directions; consideration and application of map projections. Aerial photos: types, arrangements, orientation, scales, interpretation and identification methods, identification of topographic and military features; objectives, types, and detection of camouflage. 8. Applied Aero Physics 20 a. Units of measurements, hydrostatics, accelerated motion, fundamentals of magnetism, magnetic compass, and gyroscopes as applied to aircrew training. Five (5) hours are devoted to the study of vectors, stressing the wind triangle. b. Instruction in this course will be given on a proficiency basis only. Provision will be made for allowing entering students to take a comprehensive substantiating examination in the subject of Applied Aero Physics. Students who attain a satisfactory grade on the examination indicative of their proficiency in the subject will be excused from further instruction except for those hours devoted to the study of vectors. 9. Naval Vessel Recognition 12 a. Scope - Nomenclature, disposition, tactical functions and recognition features of important types of combatant and non-combatant naval vessels. (T. C. Memorandum No. 50-26-3). b. Every approved method and device which will tend to make training interesting and successful, including the flash exposure method, Balopticon, shadowgraph, models, posters, and training films will be employed to the greatest advantage. 10. Aircraft and Principles of Flight 12 a. Scope - Familierization with the simple scientific facts associated with flight of aircraft, with emphasis on correct nomenclature. 11. Military Training: Refer to the following T. C. Memoranda and 78 amendments thereto: a. T. C. Memorandum No. 50-0-2 b. T. C. Memorandum No. 50-27-1 . . . ķ

	50-23-1 3 Pages Pare 3
c. T. C. Memorandum No. 50-27-5	Hours
d. T. C. Memorandum No. 50-27-6	
e. T. C. Memorandum No. 50-27-7	
f. T. C. Memorandum No. 50-26-2	
12. Physical Training: Refer to the following T. C. Memoranda and amendments thereto:	60
a. T. C. Memorandum No. 50-21-1	
b. T. C. Memorandum No. 50-21-2	
c. T. C. Memorandum No. 50-21-5	
d. T. C. Memorandum No. 50-21-6	
13. Medical Training: Refer to the following T. C. Memorandum and amendments thereto:	6
a. T. C. Memorandum No. 50-25-1	
14. Altitude Training: Refer to the following T. C. Memorandum and amendments thereto:	9
a. T. C. Memorandum No. 50-0-3	
15. Army Orientation: Refer to the following T. C. Memoranda and amendments thereto:	10
a. T. C. Memorandum No. 34-3	
b. T. C. Memorandum No. 34-3A	
c. T. C. Memorandum No. 34-3B	-
SECTION III - Medical Processing and Assignment	1
16. One full day between the 5th and 30th days of the course will be on medical and psychological processing.	
17. One-half day between the 5th and 33rd days of the course will be d to assignment processing.	evoted
By command of Major General FICKEL:	
OFFICIAL CONFRICTANCE OFFICIAL CONFICIAL:	ff Çorps
PHILIP DODRTDOR	

PHILIP DODDRIDGE Colonel, Adjutant General's Department Adjutant General

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#### Brothiosed Hedenics.D

here is that he believed that getting a thing done ore important than following minute administrative dure. We started here under very primitive circumtes and the men were anxious to do the job ahead, but of them didn't pealize how big the problem was.

hat was the curriculum of the first in- classes in ight?

first connection with the school was in September y Colonel Grubbs assigned Captains Hewitt, Adnee, and to the staff to organize courses and brain uctors. We held a lot of meetings, worried a lot, and to fallow directives from Randolph. We had quite a f latitude because Grubbs told us to use our judgement and out the curriculum the best way possible. We finally decided area departments. We called them, Dept. A-that was math. nk we taught either nineteen or twenty hours of math. B was really Military Law, and Customs and Courtesies e Service. The first emphasis was on Military Law. eve we taught fifteen hours of Military Law and five of Customs and Courtesies of the Service. Department a "hodge-podge". We threw everything into it we couldn't nto Departments A and B. They taught three courses, but were actually twelve or fouteen. The courses in tment C were, Organization of the Air Corps, Organizaof the Army and Administration and Military Correspon-That was the academic program. In the Air Corps, d School subjects have included everything taught on the nd; academic courses, military and physical training. But: e everything we taught over here was on the ground, some ese young pilots who were very recent graduates, dubbed ourses we taught as academic courses. Actually they were pre academic than anything else. Before very long the mic courses had been identified as ground school ses and military training was set up as a separate sion.

hat did they teach in military training?

(With emphasis) I don't know a thing about the military tment! All the Tactical Officers were very recent pilot hates and they let it be known from the first they didn't to have anything to do with the Academic men. (At this t, Major Dreyer called into the other office and said,





outlines. Attached to each lesson was the  $3 \times 5$  card Lapt. Pifer used when he was an instructor).

. Did you have classroom inspections at that time?

A. No, we did not have classroom inspections as we have at the present time. As I remember it, there was a directive from Randolph which said that each directorwas supposed to spend one hour a week inspecting the instructor and his classroom. We didn't follow that plan until three or four classes had passed. One day Capt. Lawson asked me if I had been inspecting my instructors. About amonth later the asked me for my inspection reports. I didn't have any, He was very firm and insisted that I inspect my instructors once a week. I didn't like it. Then came classroom inspections. I think three or four classes had passed when we started that. When I was going to inspect a man I always gave him two or three days of advance warning and told him to be on his toes, and to have the cadets on their toes. It was pretty funny the way we sometimes inspected them. Many instructors had knot holes in the walls of their classfooms. They knocked a knot loose, and I knew where it was. When I was supposed to inspect them, F would remove the knot, look into the classroom and listen. Finally Capt. Lawson became very insistent and designated four full time inspectors.

Q. Did you have civilian instructors?

4. No. When we started out, our Tactical Officers were all pilots and our academic instructors reserve officers. We had trouble from the very beginning with our math instructors. Most of them knew little or nothing about math and less about teaching. After the second class we saw that our math instructors just couldn't teach. We were authorized to employ as a civilian Roy W. Arrowood. He was head of the math department at Technical High School in San Antonio. We brought him in as head of the math department and authorized him to hire as many civilian math teachers as he needed. At one time we had only one officer in the math department and that was Capt. Stubbins. All of our math men came in as civilians. Later many of them were commissioned. Arrowood was the first one commissioned. He was commissioned First Lieutenant. He expected a majority and I rather suspect he had grounds for expecting it. I remember he was

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very unhappy to receive a First Lieutenant's commission. This was before the Snyder Board and I think that these men were promised better commissions than they actually received.

(). When the Snyder Board officers began to come in were . they wanted in Preflight?

4. Very definitely, yes. I don't believe there was an officer on the hill at that time who didn't want to see these teachers brought in. They all wanted them brought in, however, for selfish reasons. All the officers who were here from the beginning wanted promotions and administrative positions. With the growth of the school more and more administrators were needed and as soon as the Shyder Board men began to arrive the men who had been instructors previously managed to get assigned to administrative positions. There is not one of them lift in the classrooms. You know, the Army started out with the thesis that any officer can teach but within a year it had decided that any teacher can be an officer. From our experience here, the latter thesis has worked out better than the former.

How were the cadets organized?

1. There were three wings numbered by I, II, III. There were three squadrons to a Wing. Each squadron had four (4) flights. The squadrons were numbered T, II, III, through IX. Flights were lettered A, B, C, and D. Some squadrons had an E Flight, which was broken up with the other flights for instructional burposes. The wing commanders were: Wing I, Capt. Edward S. Hewitt; Wing II, Capt. Wilbur S. Donner; and Wing III, Capt. Howard T. Dresbach. The present groups E, F, and G composed Wing I; H, I, and K, Wing II. The student officers, the inactive group, and group M were Wing III. Each squadron at that time was equal to a present group.

Q. Did you have a ground school as you have at the present time?

A. The term "ground school" is peculiar to SAACC. Here the term ground school has come to apply to academic training. We referred to it as supervision

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MEMORANDUM FOR THE COMMANDING GENERAL, ARMY AIR FORCES: (Attention AAF Historical Office)

Subject: Critique of Army Air Forces Historical Studies: No. 48, <u>Preflight Training</u> in the AAF, 1939-1944

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MEMORANDUM FOR THE COMMANDING GENERAL, ARMY AIR FORCES: (Attention AAF Historical Office)

Subject: Critique of Army Air Forces Historical Studies: No. 48, <u>Preflight Training</u> in the AAF, 1939-1944

CARE ALLON SALEND

HEADQUARTERS Army Air Forces Pre-Flight School (Pilot) Maxwell Field, Montgomery, Alabama

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September 26, 1942.

SUEJECT: Reconsideration of Training Program, Army Air Forces Pre-flight School (Filot).

TO:

Commanding General, Southoust Army Air Forces Training Center, Maxwell Field, Alabama, (THAN: Commanding Officer, Maxwell Field, Ala.)

1. It is believed that a contribution of its value.

2. It is suggested that the value of many phases of the program might be given serious consideration such as:

<u>a.</u> The value of Aircraft Identification at this period of training. It might be argued that thirty (30) minutes spent on Aircraft Identification after one has become an officer and ready to go into active operations against the enemy would be of more value than eight (3) hours spent in the Freflight School, because:

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